

VERMONT MILK COMMISSION

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IN RE: PROPOSED ORDER TO ESTABLISH  
A RETAIL FLUID MILK PREMIUM

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HEARING

Held on Tuesday, November 18, 2008,  
at the Pavilion Auditorium,  
Montpelier, Vermont.

COMMISSION MEMBERS:

Roger N. Allbee, (Chair)

Senator Bobby Starr

Representative Christopher A. Bray

Veronica Aseltine, Consumer Representative

Austin Cleaves, Dairy Farmer

Paul Doton, Dairy Farmer

Harold Howrigan, Dairy Farmer

John Thomas, Principal Owner, Thomas Dairies

Dan Smith, Special Legal Counsel

Reenie De Geus

COURT REPORTER: Jane Worthen Eaton, RMR, CRR, CMRS

GREEN MOUNTAIN REPORTERS

P. O. BOX 1311

MONTPELIER, VERMONT 05601

(800)595-9873

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1	Remarks of Bill MacDonald, 2 pages
2	"Taxes, Public Policies, and Retailing: The Impact of Thirty-Five Years of Choices Along the Connecticut River" Northern Economic Consulting, Inc., January 5, 2006
3	Remarks of Bruce W. Krupke, 3 pages, and attached map
4	Letter to Roger N. Allbee from Charles English, Jr., 9/8/08
5	Sample Announcement of Retail Fluid Milk Producer Premium, double-sided, as prepared by Raymond Di Santos
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PROCEEDINGS: 9:09 A.M.

CHAIRMAN ALLBEE: Good morning, we are ready to convene the Milk Commission. We have a quorum. And my name is Roger Allbee. I'm the Secretary of the Agency of Ag and Chair of the Milk Commission. And I'm the presiding officer of the hearing this morning.

The Milk Commission has reconvened the hearing today, November 18, to take further testimony and evidence in regard to the proposed Order to establish a retail fuel milk premium adopted at the Commission's June 24, 2008 meeting. The hearing will be conducted in accordance with the Commission's Emergency Procedural Rule which is included in the hearing notice issued on August 21, 2008. Copies of the hearing notice as well as separate copies of the procedural rule are provided on the table at the back of the hearing room.

MR. SMITH: By the door.

CHAIRMAN ALLBEE: By the door. I recognize many of you were in attendance for the first September 9 hearing. For your benefit and those who were in attendance the last time, I will again ask our special hearing counsel, Dan Smith, to go over the process we will follow for today's hearing. Dan?

MR. SMITH: To repeat what we discussed at the

1 last hearing, the hearing will result in a certified  
2 record of the proceeding including a transcript of the  
3 testimony and a complete record of all evidence  
4 received. At the conclusion of the hearing, Secretary  
5 Allbee will announce that the transcript will be  
6 available 48 hours after the hearing so as to allow  
7 participants in the hearing the capability to file  
8 proposed findings and conclusions in accordance with the  
9 provision's procedural rule contained in the Proposed  
10 Order as mentioned by Roger. I will speak in some more  
11 detail about that part of the procedural process at the  
12 close of the hearing.

13 With regard to witness testimony, each witness  
14 will be administered an oath or affirmation before  
15 testifying. The witness must provide name and  
16 occupation for the record and describe whether he or she  
17 is testifying on behalf of him or herself or on behalf  
18 of another. In the latter instance, the witness must  
19 identify whom he or she is representing. It will be  
20 fine for a witness either to read from a written  
21 statement or simply to provide oral testimony without  
22 anything in writing. I would mention that given the  
23 configuration of the hearing room, you need to speak up  
24 so that the court reporter can hear what you have to  
25 say. And as we discussed, for members of the Commission

1 on the other end, particularly need to speak up for our  
2 court reporter.

3 If you have a written statement, please inform  
4 Secretary Allbee before beginning so we can receive a  
5 copy of your statement into evidence.

6 We will hear the witness statement first in its  
7 entirety. After the witness has completed testimony,  
8 any member of the Commission or myself or Ms. De Geus  
9 will be able to ask follow-up questions. Finally, I  
10 will note with regard to witness questions that anyone  
11 in the audience can also ask a question of a witness  
12 which is a somewhat unusual procedure. This process is  
13 subject to the Chair's discretion. If you wish to ask  
14 the question of a witness, there are forms on the table  
15 in the back of the room where the sign-up sheet was to  
16 be used to present your question. Please complete a  
17 form with your question on the form, raise your hand and  
18 Reenie or I will retrieve the form and give it to  
19 Secretary Allbee.

20 CHAIRMAN ALLBEE: Thank you. I guess at this  
21 point we need to to approve the minutes? Do we have any  
22 witnesses that want to -- would you just raise your hand  
23 and take the oath?

24 TESTIMONY BY BILL MACDONALD:

25 (The witness was sworn by Chairman Allbee.)

1           CHAIRMAN ALLBEE: We're receiving your  
2 testimony, Bill. The hearing is on distribution of  
3 funds, but your testimony will --

4           THE WITNESS: It is both written and there's a  
5 report also, so I have that available too.

6           My name is Bill MacDonald. I'm the owner of the  
7 Waits River General Store, and I am here on my behalf  
8 and also on behalf of the Vermont Grocers' Association.

9           I want to thank you and the members of the  
10 Commission for this opportunity to address you today  
11 both as the owner of a small independent country store  
12 and on behalf of the Vermont Grocers' Association. As I  
13 said, my name is Bill MacDonald. I own the Waits River  
14 General Store located on Route 25 in West Topsham,  
15 Vermont. Store is about 1200 square feet of retail  
16 space and it is 13 miles from New Hampshire border. My  
17 wife, Donna, and I purchased the store in April of 1990.  
18 We currently operate the store with one full-time  
19 employee and ten part-time employees. For disclosure, I  
20 am chairman of the Board of Directors of the Vermont  
21 Grocers' Association and I'm a member of the Board of  
22 Vermont Alliance of Independent Country Stores.

23           Vermont's not an island. We cannot continue to  
24 send our customers to New Hampshire. Currently New  
25 Hampshire has lower minimum wage. Their cigarettes are

1 less expensive due largely to our higher taxes, and  
2 there's no sales tax or deposit law. I can provide  
3 anecdotal evidence of customers telling me that they go  
4 to New Hampshire for better prices or could recount the  
5 number of times I've seen my customers shopping in  
6 stores across the river. But instead I will be  
7 providing you with copies of border study that was  
8 completed in 2006 by Mr. Art Woolf of Northern Economic  
9 Consulting, Incorporated. I have copies available for  
10 the whole committee.

11 As the border study points out, New Hampshire  
12 and Vermont sales and counties along the Connecticut  
13 River were nearly identical prior to Vermont instituting  
14 its sales tax of 3 percent. As the rate has increased  
15 over time and with the extra costs associated with the  
16 bottle deposit system and higher taxes on beer and  
17 tobacco, there now exists a huge difference in sales  
18 between these two states. I work diligently to get the  
19 best products at best prices for my customers and  
20 currently am competitive even with Wal-Mart on milk. I  
21 have limited access to suppliers for dairy product in my  
22 area, but people make their milk purchasing decision  
23 based on price, more than they might on the product. So  
24 I try to keep my prices low and my profit thin.

25 I would not be able to absorb any increased

1 cost; it would have to be passed on to the customer.  
2 The customer would soon learn that the cost for this  
3 same product was lower in New Hampshire, buy even more  
4 of their items there which would result in loss  
5 business, lost jobs and lost revenue for the state. My  
6 customers are your customers too. The money that leaves  
7 the state for food and beverage purchases rarely, if  
8 ever, comes back.

9 As the owner of a small store, I fully  
10 appreciate the growing challenges and dwindling  
11 opportunities faced on a daily basis by the dairy  
12 farmers in the state. We want to see everybody get a  
13 fair price for their product. We would, however, be  
14 more supportive of a new premium tax surcharge, fee, you  
15 name it, on milk if it were done on a regional basis and  
16 not just another item that Vermont stores would have to  
17 pay more for than our competitors across the river.

18 Thanks again for this opportunity. I would be  
19 happy to try to answer any questions you might have and  
20 I'm available at any time if you care to have further  
21 discussion.

22 CHAIRMAN ALLBEE: Thank you very much, Bill.  
23 Questions?

24 REP. BRAY: My name is Chris Bray. I'm just  
25 wondering if you indicated a role and willingness to

1 perhaps pay like a regional premium, something like  
2 that. Are there any examples of products which that  
3 you've seen a program like that and how big?

4 THE WITNESS: At this time I'm not aware of any  
5 that have been in place. My only concern is to broaden  
6 the playing field and level the playing field. I am  
7 more familiar with the ones that affect only Vermont, so  
8 no, I can't.

9 REP. BRAY: And this is sort of a thinking out  
10 loud question. It seems like no matter what region we  
11 would define there would always be a border.

12 THE WITNESS: Oh, yeah. That's something we've  
13 looked at before with sales tax and everything else.  
14 They talk about moving a Connecticut Valley River buffer  
15 zone, if you will, that went into Marion and whatever.  
16 There's always going to be border. But, as it goes  
17 further away, the customer is going to be less likely to  
18 travel the distances. If we can get it further away  
19 from the confines of Vermont, I mean, there's going to  
20 be cross over into New York and Connecticut and  
21 Massachusetts and all at any time. But they are going  
22 to be less likely to travel at least out of Vermont.

23 REP. BRAY: Back in the beginning of your  
24 testimony you referred to a number of things that you  
25 see driving your customers out of state. So could you

1 just list top one or two or three?

2 THE WITNESS: Sales tax. And then sales tax and  
3 sales tax. Sort of like location. But yes. Obviously  
4 the deposit -- bottle deposit is another issue. And,  
5 you know, right now it is just sales tax. Not just.

6 REP. BRAY: Thank you.

7 CHAIRMAN ALLBEE: Other questions? Bob?

8 SENATOR STARR: What type of a margin of profit  
9 does retail store need on a product such as milk to make  
10 it viable.

11 THE WITNESS: Every store is different. And  
12 every product is different. My break-even is 22  
13 percent. But some are higher, some are lower, okay. I  
14 mean, most of the things I do for the state, whether it  
15 is lottery or hunting and fishing licenses or that kind  
16 of thing, that pays me five percent so I have to make  
17 that up somewhere else. Gas is five percent. So you  
18 got to make that up somewhere else. So I shoot for a 22  
19 percent overall margin, but milk can be 25 to 30.

20 SENATOR STARR: And I know you mentioned  
21 customers shopping in New Hampshire. How does milk in  
22 Vermont compare to the price of milk in New Hampshire?

23 THE WITNESS: Right now it is competitive. Like  
24 I said, I can keep my pricing about the same as  
25 Wal-Mart's in New Hampshire. There is no -- the closest

1 Wal-Mart to me is 22 miles away. And I see my customers  
2 there every day. So it is competitive.

3 SENATOR STARR: Thank you.

4 CHAIRMAN ALLBEE: Bill, is milk a big part of  
5 your volume?

6 THE WITNESS: It is probably 8 percent of my  
7 inside sales, 8 to 10 percent of my inside sales. It is  
8 one of those things. Obviously we're called a general  
9 store but we are a convenience store as much as anything  
10 else. It is one of those things people pick up on their  
11 way home. So, yeah, it is a significant part of the  
12 business.

13 CHAIRMAN ALLBEE: Just a question. You said  
14 you're competitive with Wal-Mart which is a volume  
15 business. How can you keep your prices competitive with  
16 Wal-Mart?

17 THE WITNESS: Again, I'm able to keep my prices  
18 competitive because I'm able to purchase my milk through  
19 an agreement with the Associated Grocers of New England.  
20 It is delivered by Booth Brothers, Booth Brothers/Hood  
21 out of Barre three days a week. But the pricing and the  
22 marketing comes from HE New England in New Hampshire. I  
23 get a slight discount by combining that with my other  
24 grocery prices or grocery supplies.

25 CHAIRMAN ALLBEE: You mentioned, and I gather

1 you're speaking on behalf of the Grocers' Association,  
2 too, that if there were a regional approach that would  
3 be more palatable. Now the Compact was a regional  
4 approach. Is that what's being proposed?

5 THE WITNESS: The devil is in the details. We  
6 would be more accepting of a regional approach only  
7 because it would spread the burden, if you will, but  
8 until we see a final proposal, I can't randomly endorse  
9 it.

10 CHAIRMAN ALLBEE: Understand.

11 THE WITNESS: But yes, we would be -- the  
12 conversation could go on a lot longer. And a lot more  
13 pleasant.

14 CHAIRMAN ALLBEE: Any other questions of Bill?

15 MR. HOWRIGAN: Just one. Sorry for being too  
16 late but the traveling was rough. The reason, are you  
17 aware of the critical situation that dairy farmers are  
18 in right now regards pricing?

19 THE WITNESS: Yes.

20 MR. HOWRIGAN: We are not getting enough to  
21 cover the costs -- or they aren't -- in production.

22 THE WITNESS: I understand. And again, this  
23 isn't anti-farmer. This isn't -- we're not even against  
24 the concept. The problem is focusing it on -- solely on  
25 Vermont and making it difficult for the small store to

1 keep their margins and keep their customers. Helping  
2 the dairy farmer while hurting the retailer ultimately  
3 hurts the farmer, because he'll sell less of your  
4 product in Vermont and it is going to go across the  
5 river anyway. And that's been evident by cigarettes and  
6 beer and a variety of other products in the past five  
7 years. It is not that the cigarettes are -- I mean,  
8 there is some reduction in the consumption of  
9 cigarettes; but all you have to do is look at how many  
10 cartons of cigarettes I sell and how many New Hampshire  
11 sells. My customers are going over there and they'll go  
12 over there for milk and they were going over there for  
13 any number of things.

14 CHAIRMAN ALLBEE: One of the things just want to  
15 come back to because you were speaking, as you  
16 indicated, on behalf of the Grocers' Association. And  
17 we haven't heard from any of the large retailers. We've  
18 heard from the convenience stores about their costs and  
19 effect and the economic squeeze as well. But we haven't  
20 heard from the large supermarkets. Would they agree on  
21 some sort of regional approach as well?

22 THE WITNESS: I have to believe they would only  
23 because they're a regional entity anyway and save them a  
24 lot of hassle and paperwork by state -- going state by  
25 state; but I can't speak on their behalf.

1 CHAIRMAN ALLBEE: Yeah, I know. But we haven't  
2 heard about their margins. Only hear about your  
3 margins.

4 THE WITNESS: There are secrets in the business.

5 CHAIRMAN ALLBEE: All business.

6 SENATOR STARR: Pennsylvania. I don't think  
7 that state is an island any more than -- not even as  
8 much as we are. And they have in-state milk pricing.  
9 You know, we do have the Canadian border where Canadians  
10 come south to buy their milk which is a plus. And they  
11 run an in-state milk pricing program and I don't think  
12 their retailers have all left yet. Do you have an  
13 answer for that?

14 THE WITNESS: Well, I grew up in Bucks County,  
15 Pennsylvania, and I spent most of my working career,  
16 prior to coming up here, in Philadelphia. No.  
17 Philadelphia -- Pennsylvania is not an island. But it  
18 is a lot bigger. And where we can go 15 miles normally,  
19 except for days like today, we can go 15 miles in 15  
20 minutes, I felt like I was back at home today when it  
21 took me a half hour to go two miles. So there's a lot  
22 more barriers, if you will, to leave the state and buy  
23 your milk somewhere else. Last I was in town, it was  
24 \$3.50 to go across the bridge in New Jersey on the  
25 cheapest ones. Used to be a nickel. They don't do that

1 any more. So there's a lot more barriers to leave the  
2 state and buy something. Pennsylvania's still losing  
3 sales to liquor. They are still losing sales to milk  
4 along the Delaware River. But there's a whole lot more  
5 of central Pennsylvania and whole lot more of  
6 northeastern and northwestern Pennsylvania where it just  
7 doesn't make sense. Here, we have a very small  
8 community, I mean, there's what? 600,000 people in  
9 Vermont? That's a neighborhood in Philly. So it just a  
10 lot easier than New Hampshire than it is to go to New  
11 Jersey.

12 SENATOR STARR: And then, do you recall what you  
13 sell your milk for on a gallon basis at your store?

14 THE WITNESS: This morning?

15 SENATOR STARR: Yeah, got an idea? I don't need  
16 the exact.

17 THE WITNESS: \$4.29.

18 SENATOR STARR: So, do you know how much that  
19 equals a hundredweight?

20 THE WITNESS: No. Sorry. I don't deal in  
21 hundredweights.

22 SENATOR STARR: Well, you just take that and  
23 multiply it by 12.

24 THE WITNESS: Okay, so that's --

25 SENATOR STARR: Roughly 50 odd dollars.

1 THE WITNESS: 50 bucks, yeah.

2 SENATOR STARR: And do you know how much the  
3 farmer gets out of that \$50?

4 THE WITNESS: No, I don't have any control of  
5 that.

6 SENATOR STARR: About \$18.50.

7 THE WITNESS: That's pretty good. Do you know  
8 how much I get out of that \$50?

9 SENATOR STARR: So what I'm getting at is when  
10 the milk man comes to your store, I would presume that  
11 he fills the cooler and then the rest goes in the back,  
12 and then you have to fill it maybe.

13 THE WITNESS: No, actually he just drops it.

14 SENATOR STARR: He drops it. So you have to  
15 pick the milk up, put it in the cooler and then you have  
16 to have somebody at the cash register to run your people  
17 through. The farmer has to raise the animal, feed that  
18 calf. I mean, for \$18 they do an awful lot of work.

19 THE WITNESS: Absolutely and I'm not arguing  
20 that point. I mean, they chose to be farmers the way I  
21 chose to be a retailer. And a lot of people question my  
22 sanity. So the thing is if they are making \$18 a  
23 hundredweight --

24 SENATOR STARR: No, that's what they get.

25 THE WITNESS: So if they get \$18 a

1 hundredweight, I'm not getting \$18 a hundredweight.  
2 That may be my gross. But again, you're talking about  
3 my expenses. I got to pay for the product, I got to pay  
4 for the utilities to keep it cold, I have to pay for the  
5 labor, I got to pay for the insurance, I got to pay for  
6 all the other incidentals that go all front of the  
7 business. So I think by the time we are done, his \$18 a  
8 hundredweight gives him a little bit ahead of me on the  
9 retail level on milk.

10 SENATOR STARR: Well, let's say that you do your  
11 22 percent, that gives you roughly \$.80 a gallon while  
12 you multiply that by the 12, I mean, you're pushing 10  
13 bucks.

14 THE WITNESS: He's pushing 18.

15 SENATOR STARR: Yeah, but who does the work and  
16 who's got the bigger investment? And to generate your  
17 \$8 you have a cooler, electricity, somebody to put the  
18 milk in the cooler, and somebody to cash the person  
19 through. The farmer, I mean, I mean, I could go on all  
20 day what they have to put in to get their gross of \$18  
21 and that's what this is all about is trying to get a  
22 fair amount of money to the people that earn the money  
23 in proportion.

24 THE WITNESS: And you have to understand then  
25 that if any surcharge is brought in to help the farmer

1 make that, those revenues increase, we're going to have  
2 to pass on to our customer. Because, by your example,  
3 they are getting \$18 for what they do, and I'm getting  
4 \$10 for what I do, about half of that. And I'm not  
5 saying I do half of the work that they do. I know the  
6 hours and the time and effort that they put in. But, we  
7 still have our time, efforts, and labor costs and  
8 everything else involved. And I don't know that half of  
9 what the farmer takes is an unreasonable amount. Plus I  
10 got to pay for getting it from wherever they send it.  
11 It is not like he's dropping it off at my doorstep on  
12 the way by. It goes to Barre, it goes to Massachusetts  
13 and then it comes to me. Or New Hampshire, I'm sorry.  
14 And then it comes to me. And so there's a lot of  
15 expenses involved in that. I mean, I can't -- what I  
16 charge for milk does not have a direct correlation to  
17 what the farmer gets paid for the milk. I can only  
18 charge for milk based on what I'm charged for my  
19 product.

20 SENATOR STARR: If I may, Mr. Chair, I only  
21 brought this up to make a point. And the last part of  
22 my point is you could mark the price of your milk at  
23 14.29 a gallon if you want.

24 THE WITNESS: I could.

25 SENATOR STARR: Not practical but you could if

1 you wanted. My farmer friend that's sitting beside me  
2 here, he's a price taker. It is whatever the milk  
3 company wants to give him is what he gets. He can't say  
4 to his milk company: Hey, I want \$22 for my milk or  
5 don't pick it up. There's just none of that. He has to  
6 take what they offer. Where in the retail business, and  
7 then most businesses, you can charge what you think you  
8 can get, which is fine. But in the milk --

9 THE WITNESS: Prefer to think of it as charging  
10 what's fair to the customer but I understand.

11 SENATOR STARR: Well, what's fair to the  
12 customer but a farmer cannot do this under present law,  
13 and it is pretty sad. But, thank you.

14 THE WITNESS: I understand that and I appreciate  
15 that concern. I think that's an issue that needs to be  
16 addressed and can be addressed at the distributor,  
17 retailer, producer level. But to pass that, to pass  
18 this surcharge on to the back of the retailer is just to  
19 understand that there's not a lot of room to absorb that  
20 cost. It is going to go to the consumer. And that if  
21 it goes to the consumer along the Connecticut River  
22 Valley, then they are going to go to New Hampshire to  
23 get their milk. And that's going to cause a decrease in  
24 sales or at least a decrease in the anticipated revenue  
25 from this program because you're not going to be

1 collecting it from the Vermont retailer.

2 SENATOR STARR: Thank you.

3 CHAIRMAN ALLBEE: Bill, you told me, I know only  
4 in your area because's you know we --

5 THE WITNESS: You got family.

6 CHAIRMAN ALLBEE: How many farmers are near by  
7 to your store?

8 THE WITNESS: I got to believe there are at  
9 least 15 to 20 active farms.

10 CHAIRMAN ALLBEE: And now you have like three.

11 THE WITNESS: Or five maybe. Five is probably  
12 stretching it. It could be closer to three.

13 CHAIRMAN ALLBEE: What do they tell you when  
14 they come to your store?

15 THE WITNESS: Just doesn't make sense to do it  
16 any more. It is not cost effective for them to do what  
17 they were doing before.

18 CHAIRMAN ALLBEE: Because of the price wars.

19 THE WITNESS: Yeah. I mean, gas didn't just go  
20 up. Obviously, grain has gone up tri-fold in the last  
21 year or whatever it is. And it is not coming down  
22 nearly as quick as it went up, none of it is.

23 MR. HOWRIGAN: Just for the record, the  
24 established price for milk right now is \$17, not \$18 a  
25 hundredweight.

1           REP. BRAY: Are there ever periods during which  
2 you sell milk at a loss at your store?

3           THE WITNESS: No. I'm too small. There's  
4 economies of scale where some places that sell at a  
5 loss. But I'm just too small to make that happen. And  
6 I don't run sales per se. I try to have a fair price  
7 every day so I have a very limited community. I handle  
8 350 customers a day ballpark out of 12- to 1800 people  
9 in my community. They are not going to travel to me for  
10 lower price, specifically to me. I'm not a magnet  
11 store, shall we say.

12           CHAIRMAN ALLBEE: I think you're a magnet store.

13           MR. THOMAS: Mr. MacDonald, thank you very much  
14 for testifying today. You buy your milk through  
15 Associated Grocers, a huge company. Does it make any  
16 difference to you if the milk comes from Vermont or  
17 California or Massachusetts?

18           THE WITNESS: Personally to me it makes no  
19 difference at all but to my customers it absolutely  
20 does. They expect to see a Booth Brothers label on  
21 their milk. They don't go into the details of where  
22 Booth Brothers milk is coming from right now, but it's  
23 been traditionally Booth Brothers since I've been up  
24 here in 1990. We provided Booth Brothers milk which is  
25 perceived as local dairy. They, the customer, seems to

1 prefer a local and they're okay with Hood because they  
2 understand they bought Booth Brothers. But the other  
3 option, the other problem I have is they are the only  
4 one I can get anyway. Where I got it directly from  
5 Booth Brothers or through AG, Booth Brothers Hood is  
6 only milk I can get delivered to my location quite  
7 possibly because of what some would consider remote  
8 rural location. Because we are 15 miles from the  
9 Interstate on one side and 20 miles from the Interstate  
10 on the other side, and they are the corridor of supply.  
11 Garelick, I think, comes within six miles but they don't  
12 come any closer.

13 CHAIRMAN ALLBEE: Thank you very much for your  
14 time.

15 THE WITNESS: Thank you.

16 MR. SMITH: Did you have your statement with  
17 you?

18 THE WITNESS: Yeah.

19 TESTIMONY BY BRUCE KRUPKE:

20 (The witness was sworn by Chairman Allbee.)

21 THE WITNESS: I swear that the testimony I  
22 provide you is written by myself and my name is Bruce  
23 Krupke.

24 CHAIRMAN ALLBEE: Bruce, who do you represent?

25 THE WITNESS: I represent the Northeast Dairy

1 Foods Association, Inc.

2 CHAIRMAN ALLBEE: And your testimony represents  
3 that association?

4 THE WITNESS: It does. This is approved by our  
5 Board of Directors on their behalf and on our  
6 membership, yes, it is. I'll wait until everybody gets  
7 a copy.

8 CHAIRMAN ALLBEE: Go ahead, please.

9 THE WITNESS: Thank you.

10 Dear Commission Members: My name is Bruce W.  
11 Krupke. I am Executive Vice President of Northeast  
12 Dairy Foods Association, Inc. which is a full service  
13 membership trade association consisting of dairy product  
14 processors, manufacturers, and distributors, primarily  
15 located in doing business in the Northeast United  
16 States. It is a pleasure to be here again before all of  
17 you, and thank you for the opportunity to give this  
18 testimony.

19 I'd also like to provide continued perspective  
20 and comments on behalf of our association's membership  
21 regarding Proposed Order to Establish a Retail Fluid  
22 Milk Premium and more specifically potential competitive  
23 disadvantages for any out-of-state business concern  
24 engaged in the handling of food products for retail sale  
25 in Vermont.

1           The members in our trade association are the raw  
2 milk customers of independent dairy farmers and  
3 cooperatives. I want to be very clear. For the record,  
4 our association opposes the Proposal to establish a  
5 retail fluid milk premium for beverage milk products  
6 sold at retail within the state of Vermont. We strongly  
7 encourage the Commission to vote no on the proposal.

8           It is our belief and opinion based on extensive  
9 review, research and communications with our members the  
10 proposal will not work as intended. Using basic supply  
11 and demand economic principles, the concept, if passed,  
12 will be fatally flawed and will disrupt the milk  
13 distribution system in the state of Vermont to the  
14 detriment of dairy farmers, milk processors, retailers  
15 and consumers.

16           I have in the past few weeks visited many retail  
17 outlets in Vermont, from Brattleboro to Burlington. I  
18 have surveyed retail milk prices from a number of  
19 different milk suppliers on the shelves of many  
20 retailers. In my survey, I found the price of milk  
21 varied from \$2.99 per gallon to over \$5 a gallon.  
22 Variances in prices I observed are completely  
23 understandable and reasonable. Retail store location,  
24 store size, shelf space allocated, local competition,  
25 store marketing preferences all account for the

1 justification of whatever price was marked on milk at  
2 the time. Although a more important fact was revealed  
3 to me in my travels. I now understand how difficult it  
4 is for a milk company to distribute milk to their  
5 customers in Vermont. Retail outlets in Vermont are  
6 scattered throughout the countryside and in hard to  
7 reach communities. The roadways are narrow and winding  
8 and in general are not built for efficient and timely  
9 distribution. The cost of getting milk to Vermont  
10 retailers is greater than other areas for milk companies  
11 simply due to the geographic distribution difficulties  
12 in the state. Certainly you must realize these  
13 increased costs of distribution are passed on to their  
14 wholesale customers.

15 I made one other interesting observation. The  
16 retail prices for other commodities located in the dairy  
17 case seemed to be higher than those in places where I  
18 usually shop. Products such as eggs, butter, cheese,  
19 orange juice, and Cheese-Its were priced higher than I'm  
20 used to paying. I suggest the Commission consider there  
21 are many reasons and circumstances for pricing of retail  
22 products in Vermont other than the raw cost of the  
23 product used to produce it. I would also suggest the  
24 Commission take a field trip across your state to  
25 witness first hand all the variables of getting the

1 product to market before implementing any new premiums  
2 on milk.

3 I would like to briefly provide you with some  
4 specific potential discriminatory effects you should  
5 consider before passing a wholesale milk premium.

6 1. If the proposal is passed it will increase  
7 the cost of doing business for out of state milk  
8 distributors selling milk in Vermont. This will be  
9 accomplished by mandating a monthly premium paid to the  
10 commission. Discrimination will occur against these  
11 distributors versus their competition not distributing  
12 milk in Vermont. One will pay the premium; the other  
13 will not. One will pay the mandatory administration  
14 fee; the other will not. Potential discrimination will  
15 occur against out of state milk distributors not selling  
16 into Vermont who do not receive pool payments for their  
17 dairy producers.

18 3. Class II, III and IV processors will be  
19 discriminated against because they will not receive pool  
20 payments from the Commission to pay their producers.

21 4. Class II, III, IV out of state producers who  
22 do not sell milk to producers distributing milk in  
23 Vermont will not receive pool payments like their  
24 counterparts in Vermont. This is discriminatory.

25 5. Progressive dairy farmer processor

1 cooperatives willing to compete by selling their  
2 products for less in your state will be discriminated  
3 against their competition not selling or distributing  
4 milk in Vermont.

5           6. Retailers who have the ability to take  
6 possession of Class I milk outside of the state of  
7 Vermont will have an advantage over those who cannot do  
8 the same.

9           7. Retailers in Vermont who border state lines  
10 will be at competitive disadvantage with their  
11 competition on the other side of state lines if the  
12 premium is passed along by their milk suppliers.

13           8. Producer processors in Vermont that will be  
14 excluded from the payment provisions will have an  
15 advantage against their competition in Vermont.  
16 Consider the consequences if Dean Foods, HP Hood, or  
17 even Thomas Dairy decide to purchase dairy farms, form  
18 partnerships with producers or buy cows to supply their  
19 milk plants to become excluded from the premium.

20           9. Organic milk producers in Vermont will be  
21 discriminated against by not being allowed to  
22 participate in pool payments. Consumers who are used to  
23 purchasing nonorganic milk will have less incentive to  
24 do so because the price advantage enjoyed will be taken  
25 away.

1           10. Milk processors who are vertically  
2 integrated who retail milk in Vermont will be  
3 discriminated against because the mandatory premium will  
4 increase their corporation's cost of doing business  
5 which will have to be passed along to customers outside  
6 of Vermont.

7           11. Discrimination will occur against milk  
8 distributors who are licensed by the state of Vermont by  
9 competition that the state has failed to recognize  
10 having sales in the state who are not licensed. Four  
11 current examples are the companies that distribute these  
12 milk packages in Vermont. Here they are in front of me.  
13 I am going to deter from my testimony for just a second.

14           This carton here, Glenview Farms, comes from  
15 Maryland; it is sold in your state. The company that  
16 distributes that is currently not licensed. Hershey  
17 chocolate milk. This company comes from a distributor  
18 in New York. Shamrock Farms, purchased in the Subway  
19 store in Vermont, comes from Arizona. McDonald's Milk  
20 jugs, sold in Vermont, this comes from milk that's  
21 processed in southern New Jersey.

22           I'll go back to my testimony.

23           I purchased these products in your state and I  
24 do not believe they are licensed to legally distribute  
25 milk in your state. Imagine the fallout if one major

1 fast food restaurant chain is forced to pay the premium  
2 and their competition is not.

3 12. Milk sales to private learning institutions  
4 that are not excluded will be discriminated against from  
5 the payment provisions versus state-owned competitive  
6 colleges and schools.

7 13. Milk companies who sell exclusively by bid  
8 to Vermont government institutions will have a  
9 competitive price advantage over competition that do  
10 not.

11 We again caution the Commission to consider  
12 these and many other legal ramifications and potential  
13 discriminatory circumstances the proposal will create if  
14 passed.

15 At this time I would like to ask to read a  
16 supplemental letter from our legal counsel, Charles  
17 English, Jr., that he prepared for our original  
18 testimony supplied to you on September 16, 2008.

19 CHAIRMAN ALLBEE: Will you enter it for the  
20 record? I think we read the letter and it pertains to  
21 the Interstate Commerce Clause. Maybe you could hit the  
22 high points instead of reading the letter.

23 THE WITNESS: Yes, sir. Mr. Secretary, this is  
24 a letter I supplied to you two months ago that I was not  
25 allowed to read that was submitted in the record. I

1 would like to read this. This is, I think, is very  
2 important and pertinent to the question and the reason  
3 you're holding this hearing here today.

4 CHAIRMAN ALLBEE: Could you hit the high points?

5 MR. SMITH: Bruce, the problem is he is not here  
6 to be questioned. So if it is admitted as written  
7 exhibit, it is not a sworn statement. And he's not here  
8 to be cross-examined. So it is coming in as an  
9 attachment to your testimony. So if you want to  
10 summarize it as part of your testimony and then you're  
11 available to be questioned about your testimony, that's  
12 fine. But reading the letter would --

13 CHAIRMAN ALLBEE: Summarize the high points if  
14 you would.

15 THE WITNESS: Mr. English, our legal counsel,  
16 provides very, very specific examples of legal cases  
17 that have been already tried that point to  
18 discriminatory practices when in-state pricing practices  
19 are created. And he finds after reading your proposal,  
20 based on these previous court cases, there are to be  
21 serious legal problems with what you're trying to do.  
22 And he warns you against passing the proposal and that  
23 if you do pass the proposal, it won't stand up to  
24 scrutiny under legal court cases that have preceded you  
25 and that you should take notice. And we're providing

1 you with notice that you should consider this before  
2 passing the proposal. That's my summary. Thank you.

3 CHAIRMAN ALLBEE: I think if Mr. English was  
4 here I would like to sort of have a question and answer  
5 with him on some of the legality of. That's why counsel  
6 has expressed that.

7 THE WITNESS: I understand.

8 CHAIRMAN ALLBEE: Questions for --

9 THE WITNESS: I'm actually not done. I have one  
10 more paragraph if I could. Thank you.

11 Finally, once again encourage Commission members  
12 to vote the proposed milk premium down. Taxation by  
13 unaccountable representation is dangerous. The basic  
14 concept to transfer money from one segment of the  
15 industry to supplement another segment can't work due to  
16 one simple observation. I have attached a map provided  
17 by the Central Milk Market Administrator. The map shows  
18 the comparison of milk production to population in each  
19 state in the U.S. This is the map that I'm referring  
20 to. It is included in your packet.

21 Note Vermont's milk capita production amount of  
22 4,074 pounds to that of other neighboring states. The  
23 map clearly demonstrates any attempt to extract money  
24 from milk consumers in Vermont to pay producers any  
25 significant amounts of money will be difficult to

1 achieve any worthwhile results. Vermont simply does not  
2 generate ample wholesale milk sales to create sufficient  
3 funds to create funds to pay back to milk producers.

4 Interfering with USDA's Federal Milk Ordering  
5 system will cause harm to your state's dairy industry.  
6 As an alternative to the current proposal we encourage  
7 you to convene a study group in Vermont to discuss with  
8 producers and milk processor distributors in the  
9 Northeast Order how to best resolve issues within the  
10 Federal Order to better benefit the entire industry.

11 Thank you for your time and allowing me these  
12 comments on behalf of our association's membership. And  
13 I will be happy to answer any questions that you have.  
14 Thank you.

15 CHAIRMAN ALLBEE: Thanks, Bruce. Appreciate  
16 your testimony and at this time I open it up for  
17 questions from Commission members. Questions?

18 MR. HOWRIGAN: Thank you, Mr. Krupke, for your  
19 testimony. Who does your attorney Mr. English  
20 represent?

21 THE WITNESS: He represents -- we ask him to  
22 represent our association.

23 MR. HOWRIGAN: And you are IDFA?

24 THE WITNESS: No, sir. We are the Northeast  
25 Dairy Foods Association. We are a Northeast regional

1 entity that's a trade association of 501(c)(3) licensed  
2 in the state of New York that is similar to IDFA but on  
3 more regional basis. IDFA is a national organization;  
4 we are a regional organization.

5 MR. HOWRIGAN: Are you a member of IDFA?

6 THE WITNESS: I am. Yes, we are. We are  
7 associate member. We are.

8 MR. HOWRIGAN: It is interesting you noted the  
9 difficulty of moving milk on Vermont highways. I'm  
10 anxious to remind you that farmers pay to deliver that  
11 milk to the processor. We pay all the way on these  
12 terrible back roads. Comes out of the farmers' pockets.

13 CHAIRMAN ALLBEE: Senator Starr?

14 SENATOR STARR: You travel from Brattleboro to  
15 Burlington I think you mentioned.

16 THE WITNESS: That's correct.

17 SENATOR STARR: I think Interstate 91 and 89  
18 goes that complete corridor. So you were really on the  
19 super highways.

20 THE WITNESS: Actually I took the back roads. I  
21 went up through Grafton, Ludlow, Rutland, and then to  
22 Burlington.

23 CHAIRMAN ALLBEE: You did take the back roads.

24 THE WITNESS: Yes, I did, sir.

25 SENATOR STARR: I had a question about the same

1 section of your testimony as Commission Member Howrigan.  
2 What I find when I go shopping with my wife is that the  
3 little mom and pop stores, I can get a better deal  
4 buying my milk there than I can at Shop and Save, Price  
5 Chopper, the bigger stores which up my way are right off  
6 the thru-way. So I don't know where you happen to stop  
7 to get your pricing, but I can do better buying milk  
8 right from my little mom and pop stores than I can  
9 buying -- pay \$4.59 and \$4.69 at these bigger stores  
10 which I would presume that you represent and --

11 THE WITNESS: I don't represent supermarkets,  
12 no, sir.

13 SENATOR STARR: No? Good. Well, one of the  
14 chains that we have in Vermont is owned by a foreign  
15 company, foreign-owned, out of state, out of country  
16 even. But they seem to be charging more for their milk  
17 in my studies than the mom and pop stores which we just  
18 heard from one gentleman that owns one at \$4.29. Last  
19 Friday I think it was \$4.59, \$4.69 up at Price Chopper  
20 and Shaw's. So I don't know where you got your pricing  
21 from, but --

22 THE WITNESS: It wasn't a scientific study. I  
23 stopped at probably 10 locations, big and small, and you  
24 know, sincerely, all the Commission members, this is at  
25 the root of the heart. If you are sincere about what

1 you're talking about, if you really feel that retailers  
2 in general are making more than what you would consider  
3 their fair share, whatever that is, that hasn't  
4 necessarily been established because it varies. The  
5 answer, Senator Starr, and this is an analogy that I'm  
6 sure you all can relate to. If you take somebody that  
7 owns a \$25,000 house and you take somebody that owns a  
8 \$500,000 house, the taxes the \$500,000 house pays is a  
9 lot more. The upkeep is a lot more. The person that  
10 has a \$25,000 house or condo doesn't have to mow the  
11 lawn, doesn't have to call the plumber, doesn't have the  
12 same roof upkeep, doesn't have the same number of  
13 windows to wash. Everything is more expensive for  
14 bigger. If you walk into a Hannaford or Shaw's, Price  
15 Chopper, their floors are polished, their ceilings, the  
16 whole ambiance is much more expensive. It is like  
17 shopping on Fifth Avenue or shopping on Main Street some  
18 place. There's a difference. And each retailer,  
19 depending on their marketing strategy, decides how much  
20 they need to make, not just on milk. But when you talk  
21 about milk in the dairy section, your previous, your  
22 previous witness, when you talk about your examples of  
23 what they're making on milk, that's just one product.  
24 There's probably 5- or 600 different products in that  
25 case that have to be paid for by somebody to rotate each

1 individual piece of yogurt or every sour cream or half  
2 and half. First in, first out rotation inventory.  
3 Point is that the bigger, the more expensive. They may  
4 have a dairy manager and assistant dairy manager as  
5 salaried employees instead of hourly. They probably pay  
6 them benefits. The cost structure of supermarkets,  
7 small supermarkets, convenient stores, Right-Aid,  
8 Walgreen's, it is all different and it is all based on  
9 how they want to market the margins in their stores.  
10 And I would encourage you to consider that, that is the  
11 previous witness getting rich off of milk? Probably  
12 not. They manage their dairy section as a category in  
13 their stores of probably 10 different categories:  
14 health and beauty, meat, bakery, produce. And in each  
15 section it depends on what they need to do to compete  
16 against their competition. There is so many variables  
17 you can't describe them all. It would take weeks to  
18 figure out the proper structure of supermarket clearly.  
19 To answer your question, I just -- I caution you that  
20 this particular proposal is going to be very difficult  
21 to implement and have the intended results that you want  
22 it to have. I list a lot of problems and discriminatory  
23 problems and that was just beginning of the list. And  
24 if you're trying to work within this marketplace, be  
25 competitive, innovative, and that's then supply fresh

1 quality products, it is very difficult. We all have a  
2 tough job to do. Thank you.

3 CHAIRMAN ALLBEE: Other questions?

4 MR. HOWRIGAN: I would listen very carefully to  
5 you and I would only state that I have been involved in  
6 the dairy business for a number of years at various  
7 levels. And during the past -- over the past years we  
8 have done numerous studies of the dairy industry and  
9 supermarkets and the various sections of the  
10 supermarket. And without exception, no matter wherever  
11 we've done the study, every single case, the dairy  
12 counter was the most popular section of every single one  
13 of those stores without exception.

14 THE WITNESS: You're right. And the reason for  
15 that, though, and you should understand, that the group  
16 that conducted that study were the American Dairy  
17 Associations producer-funded generic promotion program  
18 organizations like the New England Dairy Council and  
19 American Dairy Association Council out of Syracuse. I  
20 worked for the American Dairy Association back in the  
21 '80s. I actually was part of that group that first  
22 released the dairy case studies. And one of the reasons  
23 it is most profitable is because of the number of turns  
24 that you get in the milk section. It is the number of  
25 times that they restock that case on a daily basis. It

1 is the volume that's created in the milk section. Take  
2 away that volume, McDonald's principles, the reason they  
3 can sell billions of hamburgers is because that's what  
4 they do. If we slow down that number of sales in the  
5 case and instead of selling four in a month, we sell  
6 three in a month, and if we take away sales, we have two  
7 in a month, what's that have to do? You have to  
8 transfer more margin to that product. I contend that,  
9 yes, you are correct, that there is a profit structure  
10 that retailers enjoy in the dairy section but it is due  
11 to the volume. If you can't get the volume, you needed  
12 to raise the margins on those individual products and  
13 that's one of the things that I've seen in my career;  
14 that because of milk sales going down overall, from 40  
15 gallons to 20 gallons currently per capita, while we've  
16 seen soda go from nothing to over 50 gallons per person  
17 a year, we've lost sales. Therefore, you need to  
18 increase your margins on those items. That's why the  
19 price is higher. That's what I'm seeing in the  
20 marketplace. That's my experience.

21 Individual stores. You may have some stores  
22 selling milk for \$5.50 a gallon or \$2.99 a gallon.  
23 Again, it comes back to that store's ability to decide  
24 what they need to sell to overall maintain their margin  
25 of, what we heard, 22 percent, of the gentleman that

1 preceded me, to make a living. I agree.

2 MR. HOWRIGAN: I'm awful glad you brought up the  
3 rotation process because in every single case you guys  
4 gone to the bank and the farmer, he is waiting three  
5 weeks to get paid.

6 THE WITNESS: In turn with us you'll find that  
7 of government institutions don't pay us for big business  
8 more than 45 to 60 days. If you go to a school  
9 district, you could be 60 to 90 days before you get your  
10 money.

11 MR. HOWRIGAN: Talking dairy counter  
12 supermarkets.

13 THE WITNESS: And even supermarket chains hold  
14 us out 60 to 90 days. The retailer gets their money  
15 immediately when they cash that, that's true; but it  
16 takes a while to filter down through the system.  
17 Federal government mandates when the milk processor has  
18 to pay the farmer. We have no choice. We have to pay  
19 the farmer every two weeks on the 15th and the -- every  
20 two weeks, for the simplification of the process. I  
21 agree. Thank you.

22 CHAIRMAN ALLBEE: Other questions?

23 REP. BRAY: I think in previous testimony and  
24 even when the exhibits you have today, you were talking  
25 about how milk has to compete with soda, for instance.

1 And I think you had alluded to the need to develop more  
2 products based on milk. Is that -- can you quantify or  
3 describe what's going on with the milk in the last 10 to  
4 20 years in terms of creating new products as opposed to  
5 selling essentially just pasteurized, homogenized milk?

6 THE WITNESS: Every year within the dairy  
7 industry there are anywhere from 500 to 1500 new dairy  
8 products introduced in the United States. It is hard to  
9 believe. What are these products? You if you read our  
10 dairy trade journals, you'll see companies are coming  
11 out with all types of new products. Within the milk  
12 category we have seen new products introduced.

13 Corporations like HP Hood, Dean Foods have produced new  
14 lower fat, more fortified products. The problem that  
15 the milk industry has that when we create new products  
16 is that they are regional companies. They don't have  
17 this major national brand advertising marketing campaign  
18 to put into launching a new product, and it is very  
19 expensive to do that. The research that's done is done  
20 by the most progressive milk processors out there, the  
21 Dean Foods of the world, the H.P. Hoods, and there are  
22 others throughout the country but there is one or two in  
23 the region that have the capability of doing that. A  
24 smaller milk processor is more regionalized that sells  
25 within a few counties. Doesn't have the capital or the

1 return to develop new products. So when they want to do  
2 something, they can't. They are stuck. We see the  
3 bigger, more progressive milk companies spending money,  
4 doing research, marketing, advertising, promotion, geez,  
5 this is exciting product when you look at this, this is  
6 something that you work with. And I'll be honest, these  
7 are not great examples of what you're talking about. If  
8 you're talking about retail stores, you walk in, you see  
9 the old milk jug sitting there. Same milk jug we've  
10 seen for the past 30 years. Not totally true. Some  
11 companies have come with light filtered products, that  
12 kind of thing. But I don't think that answered your  
13 question; but if you're looking for breadth of  
14 understanding of what milk companies are trying to do to  
15 market their products and cost structure and all the  
16 things it takes to get it to market, it is very  
17 difficult. And it is very rarely successful to the  
18 point where we are seeing a good return on new product  
19 introductions in the milk categories in the supermarket.

20 REP. BRAY: For your association is the  
21 percentage of milk sold as fluid milk a declining  
22 percentage over time?

23 THE WITNESS: Yes, yes. The per capita milk  
24 consumption is the number I'll give you nationally. It  
25 is around 20, 20 and a half gallons per person. And

1 what we see, we see the effects. And especially those  
2 companies that are located in urban areas, New York  
3 City; Hartford, Connecticut; Boston, Massachusetts; your  
4 mid-level cities. We have a lot of problems in trying  
5 to increase sales in those areas because of competition  
6 from sport drinks, the new energy drinks. These  
7 companies come in and put up big displays. They take  
8 shelf space away from us. They offer better profit  
9 margins. So what's a retailer going to do if I can make  
10 more money on this product over here and my margin is  
11 greater, who am I going to squeeze; how much space am I  
12 going to take away from the milk industry? And we face  
13 that kind of a problem that we cannot easily regain that  
14 space back in the supermarket. It is very difficult.

15 MR. DOTON: I'm on the other end of the scale  
16 from Mr. Howrigan. I'm now involved nationally on the  
17 milk promotion arena. And the organizations like H.P.  
18 Hood which partnership with DMI for their Simply Smart,  
19 that's been marketed more or less on a national basis.  
20 K20 adding whey protein concentrate to compete with the  
21 sport drinks, so there is funding. The DMI funds,  
22 though, are farmer funds which are being greatly  
23 increased many times by the funds that are included.

24 THE WITNESS: The return on investment you're  
25 talking about; is that correct?

1 MR. DOTON: And we do have a pretty good success  
2 rate on those because we do the marketing and make sure  
3 it's got research to show that it is going to not fail.  
4 But I would agree with your first statement; many of the  
5 products that were coming out were failures.

6 CHAIRMAN ALLBEE: Bruce, just a couple  
7 questions. You indicated that your organization  
8 represents processors, manufacturers and distributors.

9 THE WITNESS: That's correct.

10 CHAIRMAN ALLBEE: Since 1928.

11 THE WITNESS: That's correct.

12 CHAIRMAN ALLBEE: That's a long time.

13 THE WITNESS: It is. We celebrated our 80th  
14 year this year.

15 CHAIRMAN ALLBEE: Is there interest in having a  
16 local supplier milk by your distributors and membership?

17 THE WITNESS: There is. We support the dairy  
18 farmer. And that sounds just like a sound bite, I know.  
19 We don't want to have to haul raw milk from California  
20 to supply a milk plant in Albany, New York. That  
21 wouldn't make any sense, for all the obvious reasons,  
22 okay.

23 We operate under the Federal Order system. And  
24 that system dictates a lot of the marketing behavior  
25 that you see in the transportation of milk from the

1 farm, in the inner transportation of milk between plants  
2 and companies. And because of that system, it provides  
3 basically a set of ground rules that we have to operate  
4 by that are specific and nonspecific that aren't written  
5 ground rules that are based on supply and demand and --

6 CHAIRMAN ALLBEE: Can I ask a question about  
7 that?

8 THE WITNESS: Yes, sir.

9 CHAIRMAN ALLBEE: Because it's come up. As you  
10 know, the Milk Commission had extensive hearings last  
11 year and I think you testified there. We had 61  
12 witnesses over several days. And I know that we had the  
13 Milk Market Order Administrator from the Northeast,  
14 Mr. Rasmussen.

15 THE WITNESS: Mr. Rasmussen.

16 CHAIRMAN ALLBEE: Testify. So I want to ask you  
17 about the milk marketing if I could. You've said to  
18 best resolve issues within the Federal Order. What kind  
19 of issues do you see?

20 THE WITNESS: I could identify a few. But I'm  
21 not going to put them down for the record because our  
22 association hasn't taken a position on them. That would  
23 be my personal opinion.

24 The Federal Order system is the system in which  
25 we operate under. It is the umbrella. We have no

1 choice when you mention that, and I don't want to open  
2 up a can of worms. But when you talk about dairy  
3 farmers being price takers, I want to go on record  
4 saying that the minimum price is set by the Federal  
5 Order system. Dairy cooperatives and independent dairy  
6 farmers do ask for more money and we do give it to them  
7 over and above. And I mentioned this in my first  
8 testimony two months ago.

9 Back to your question. The Federal Order system  
10 has -- let's just take a look at it nationally.  
11 California is not part of it. Central Pennsylvania is  
12 not part of the Federal Order system. Why is southern  
13 Maryland and northern reaches of Maine in the Northeast  
14 Federal Order system but not central Pennsylvania?  
15 There's reasons. Why isn't western New York part of the  
16 Federal Order system? The differentials, zone  
17 differentials, how milk is priced, when you take a look  
18 at the whole system, I'm not saying it is good or bad,  
19 and it is working right now to the point which it is  
20 created. I think that it has to start at the Federal  
21 Order level. Those are the rules that we're playing by  
22 right now. Change those rules and you got two games.  
23 You were playing football and baseball together with  
24 different rules.

25 CHAIRMAN ALLBEE: Why I ask one issue because it

1 came up with Mr. Rasmussen's testimony, but there is a  
2 provision in the Federal Order that says the Market  
3 Order Administrator shall establish a regional cost  
4 production, although that's not being done.

5 THE WITNESS: That's a technicality. And I am  
6 not an expert at it and I don't speak on behalf of the  
7 Federal Order system. It is set by USDA out of  
8 Washington. Secretary of Agriculture has the power to  
9 do that. And he dictates what happens in the Federal  
10 Order system. This is why -- do you all also understand  
11 that in the Farm Bill, the 2008 Farm Bill there is a  
12 provision to create a Federal Order revision group,  
13 12-person board. That hasn't been funded. I encourage  
14 you through your US representatives, Senator Leahy and  
15 others, to fund that organization, get it moving. Let's  
16 start talking about the Federal Order system. And from  
17 there, if they don't do their job, if they can't achieve  
18 the results that you want, then I think you would have a  
19 case. But the Federal Order system is the entity that  
20 we have to play by right now. We have no choice until  
21 that changes. And we don't control that. And I've said  
22 this before. Dairy farmers create a Federal Order  
23 system. They can change it. They are the only ones  
24 that get to vote for it. We can't do that. The  
25 retailers can't do that unless you're a dairy farmer and

1 the change comes before you. You're the only ones that  
2 have the vote to change it. They can keep it or they  
3 can get rid of it. And so that's why I say it is  
4 important to take a look at that Federal Order and  
5 that's why my suggestion can be convene a study group.  
6 Take two or three of you. Our association right now,  
7 next Tuesday, Market Administrator's Office in Albany is  
8 sitting down with a few dairy cooperative leaders and  
9 four members of our association. We formed a study  
10 group and we are now talking about this. We are trying  
11 to figure out some of the good and bad of Federal Order  
12 system so we can go to our representatives and try to  
13 get some of these things changed.

14 CHAIRMAN ALLBEE: One other question. I'm aware  
15 that the cooperatives have formed a Greater Northeast  
16 Milk Marketing Agency. Are you working with that group?

17 THE WITNESS: No. That's a -- I know what it  
18 is. It is not something that I do work with. And I  
19 believe it is -- I really can't comment because I don't  
20 know more other than it is formed by cooperatives and it  
21 is a cooperative membership type of system,  
22 organization. Organization.

23 MR. SMITH: I have two procedural questions for  
24 you, Bruce. First, in Mr. Thelen's legal opinion  
25 there's reference in the first paragraph on the first

1 page, the last sentence, "We agree." I am quoting. "We  
2 agree with the submission by Jerry Slominski, Esquire on  
3 behalf of International Dairy Foods Association."

4 There's nothing in the record that correlates  
5 with that reference. This letter is dated September 8.  
6 Is that an omission that we need to correct? Strike  
7 that? Just give us some guidance on that.

8 THE WITNESS: Originally when I submitted the  
9 testimony on behalf of Mr. English, we were advised that  
10 IDFA was going to submit a letter. And they actually  
11 held that. And I didn't know that at the time. I bring  
12 this back now that I am aware again that they are going  
13 to submit a letter. So technically, I didn't know about  
14 it at the time but I am aware that they are going to  
15 submit a letter.

16 MR. SMITH: Pending receipt of that letter.  
17 Okay. Then in your testimony I think you deviated from  
18 your written text, and I just want to see which way  
19 you're intending to go.

20 At page 2, number 4, if you could just read  
21 back. The sentence starts, "Class II, III, IV out of  
22 state producers who do not sell milk to..." I believe  
23 you said "producers" and you meant to say "processors."

24 THE WITNESS: Meant to say processors. That's  
25 correct. Thank you.

1 CHAIRMAN ALLBEE: Just a couple quick come to  
2 mind. I know there's independent milk commissions in  
3 other states like Pennsylvania.

4 THE WITNESS: That's correct.

5 CHAIRMAN ALLBEE: Do you testify in  
6 Pennsylvania?

7 THE WITNESS: We do. We do.

8 CHAIRMAN ALLBEE: In support or opposed to?

9 THE WITNESS: The Pennsylvania Milk Marketing  
10 Board will hold monthly meetings, price adjustment  
11 meetings. They'll also hold hearings to support or  
12 change their entire system. It is only when there's a  
13 major change does our association get involved. We do  
14 not participate in monthly meetings. We monitor it but  
15 we have nothing to do with Pennsylvania system per se.  
16 But we have and we will, if necessary.

17 CHAIRMAN ALLBEE: The other question I pose is  
18 related to what Bill MacDonald posed from the grocery  
19 manufacturers where they said a regional approach, if it  
20 was in place would be -- without getting into details --  
21 would be something that they might perhaps be able to  
22 support. Is that likewise your --

23 THE WITNESS: Not if it is individual state  
24 initiated. It is our very solid position that  
25 individual states that try to set pricing mechanisms for

1 milk at any level deter and detract from the Federal  
2 Order system. I'll get back to you. The regional  
3 system that we currently support is Federal Order  
4 system. We have this regional system already in place;  
5 whether it is broke or not is debatable. But the  
6 regional system that I think you're referring is to is  
7 the Northeast Interstate Dairy Compact. We are very  
8 concerned about equality of the system. We've been  
9 forced for the past 80 some odd years to operate under  
10 the Federal Order system. Change the rules on us, and  
11 we find inequity. That's our problem. One, our first  
12 major problem is fairness within the system. We are  
13 operating under this Federal Order that dictates what we  
14 do and how we operate. Change those rules and we will  
15 have inequities. When we have inequities, then we don't  
16 have fair level playing field. That's where we start  
17 with our problems with any state-initiated program. If  
18 you get to a point where in the conversation where you  
19 can find a program that's fair, that doesn't give an  
20 advantage or disadvantage from a small or large  
21 processor or distributor, let's talk about it. Let's  
22 find out what it is.

23 In our study group that I talked about earlier  
24 that we're going to convene next Tuesday in the Market  
25 Administrator's Office in Albany, we're actually going

1 to do that. We're going to throw to the wind and say,  
2 what if we didn't have a Federal Order system, how would  
3 you start? Imagine if we were in a college class and  
4 professor said, "How would you get milk from the farm to  
5 the retailer?" Let the class talk about it a little  
6 bit. But then if you laid down the Federal Order  
7 regulations, how would anybody imagine such a scheme?  
8 But it is what we have and we have to start there.

9 Fairness, equality, based on competitive supply  
10 and demand principles is what we are all about in a  
11 nutshell.

12 REP. BRAY: I just wanted you to come back to  
13 the Pennsylvania order. So has your organization  
14 formerly registered an opinion against that Order?

15 THE WITNESS: No, sir. No. We have no  
16 position. Officially we have no position with the PMMB  
17 order. We've never taken a position. Our Board of  
18 Directors has discussed it. But we currently have no  
19 position. It hasn't been a subject that I've been  
20 directed to work on.

21 REP. BRAY: And how about there's a system in  
22 Maine. Have you taken formal position on that?

23 THE WITNESS: No, we have not. That's another  
24 order that we have not taken official position on at  
25 this time.

1           REP. BRAY: And, you know, in a nutshell, not  
2 to open up the whole topic, what distinguishes this  
3 system from those that motivates your organization to  
4 speak in opposition to it?

5           THE WITNESS: You're looking to create something  
6 today. Those systems have already been in place. We  
7 are basically addressing the needs of our membership  
8 today here with what you're trying to do. It is not to  
9 say that we won't in the future address other state  
10 orders. It's just that we have no intent or position  
11 currently at this time to do that.

12           REP. BRAY: Thank you.

13           CHAIRMAN ALLBEE: Anyone else?

14           MR. SMITH: I'd like to ask you some questions  
15 about the substance of your testimony with regard to the  
16 distribution of funds. That's the stated purpose of  
17 this hearing. So you put a fair amount of summary  
18 statements in the record, and I'd just kind of like to  
19 walk back through a few of them.

20                   Number 1 on page 2. You say that if the  
21 proposal is passed it will increase the cost of doing  
22 business for out of state milk distributors selling milk  
23 in Vermont. Can you explain, number one, how it will  
24 raise the cost of doing business, to what extent would  
25 the inferences that the processor would not pass along

1 the increase to the consumer. So if you could explain  
2 that in number 1.

3 And number 2, you said discrimination will occur  
4 against these distributors versus their competition not  
5 distributing milk in Vermont. So, if you could explain  
6 that again. The inference is that they are absorbing  
7 the cost rather than passing it along.

8 THE WITNESS: Very good. Number 1, if the  
9 proposal is passed, it will increase the cost of doing  
10 business for out of state milk distributors selling milk  
11 in Vermont. We are going to be forced to pay the  
12 premium at wholesale level. That will be set by mandate  
13 law. We have to pay that, 30, 40, 50, 60 cents a  
14 gallon. What if we can't pass that through? What if  
15 the retailer says, you know, this is a tax on you; it is  
16 not a tax on us; we are not going to absorb it. That  
17 could happen.

18 MR. SMITH: Keep going. What happens if the  
19 retailer doesn't buy the milk from you?

20 THE WITNESS: Yup. So he doesn't buy it from us  
21 and they say, okay, we are either going to pass it along  
22 or stop selling milk to you. That could happen.

23 MR. SMITH: Where does the retailer at that  
24 point go to buy the milk?

25 THE WITNESS: Right. So what you're going to

1 force is this major competitive situation where maybe  
2 you find a milk processor in Maryland who's already in  
3 your marketplace that says, you know, what I'm trying to  
4 get in the marketplace, I'll low ball this and I'll eat  
5 it. Maybe they are most cost-efficient processing  
6 plant. You force us into competitive situations where  
7 every milk processor is different. They need different  
8 margins to distribute their products to the marketplace.  
9 If you get to the point where retailer says if you pass  
10 that along, I will -- I am going to find another  
11 processor that's willing to sell it to me without  
12 passing it along. The potential exists that you're  
13 going to invite milk from farther away into your state  
14 just to get the business, just to get their foot in the  
15 door. And that's what we --

16 MR. SMITH: Why does it necessarily have to be a  
17 dealer farther away?

18 THE WITNESS: It doesn't. It could be right  
19 down the road, too, yeah.

20 MR. SMITH: Somebody down the road says -- what  
21 you're testifying is that somebody down the road, a  
22 processor down the road might be willing to absorb the  
23 assessment in their margin, are able to and would then  
24 absorb the assessment.

25 THE WITNESS: Perfect example of that.

1           MR. SMITH: What is the competitive harm there  
2 if it is a competitive force that's driven that and  
3 competitively the business is able to respond  
4 competitively? What's the harm?

5           THE WITNESS: Well, because the processor's  
6 located, let's say, in Pennsylvania through their PMB  
7 system is subsidized by guaranteed margins. We see this  
8 all the time in New York City where Pennsylvania  
9 processor will have established 80, 90 percent of their  
10 business in Pennsylvania, subsidized margin, and be  
11 willing to come into New York City and Long Island and  
12 low ball it. Ridiculously low prices to the point where  
13 you question if they are making anything on milk but it  
14 is to increase the volume.

15           The discrimination is that you're taking our  
16 ability to sell a product competitively out of our  
17 hands. We -- it is something that we want to do. Why  
18 shouldn't we be able to either lower our price or raise  
19 our price? But here we are being mandated to raise that  
20 price or at least eat it, and that's what we feel is  
21 discrimination.

22           MR. SMITH: I want to clarify that the carton of  
23 milk you raised in your testimony before is that that  
24 dealer is in the market unlicensed, and your later  
25 statement you made is that there's some, which I'll come

1 back to, that there's some potential competitive harm in  
2 having unlicensed dealers competing. But that's not  
3 your testimony here. It is not because they are  
4 unlicensed they are not going to pay it. What you are  
5 saying is that dealer might be willing to absorb it.

6 THE WITNESS: That's one scenario, that's  
7 correct. But what I'm --

8 MR. SMITH: Not that they are going to avoid the  
9 regulation.

10 THE WITNESS: Well, you got to go out and find  
11 these companies. Currently you're not aware of them.

12 MR. SMITH: I understand. But that's a separate  
13 issue, right?

14 THE WITNESS: That's a separate issue.

15 MR. SMITH: We'll get to that. If I understand,  
16 you're really describing one example whereby a processor  
17 in another regulated area, in other words, Pennsylvania,  
18 might be able to recoup its reduced margin through that  
19 regulated price.

20 THE WITNESS: That's correct.

21 MR. SMITH: Number two, potential discrimination  
22 would occur against out of state distributors not  
23 selling into Vermont who do not receive payments for  
24 their producers.

25 THE WITNESS: Right. If under your scenario --

1 MR. SMITH: Let's use an example.

2 THE WITNESS: That would be fine.

3 MR. SMITH: Let's go ahead. If you don't have a  
4 dealer by name but you have a dealer in, say, an out of  
5 state processor in New York, say, is not selling into  
6 Vermont and not receiving funds. And what is the  
7 potential discrimination against that?

8 THE WITNESS: Syracuse area processor is selling  
9 all the way to Vermont border, competing against Booth  
10 Brothers selling in Vermont and selling just inside the  
11 New York state border, is one example.

12 MR. SMITH: Keep going. What's the --

13 THE WITNESS: Yeah. Booth Brothers is going to  
14 receive, first of all, they are going to be forced to  
15 pay the surcharge to the Commission. Let's use 30 cents  
16 as example. Are they going to be able to recoup that  
17 out of the marketplace? It is questionable. They are  
18 going to be forced to pay the assessment fee, which  
19 hopefully they can pass along as well. You're going to  
20 have increased costs of the administration within that  
21 dairy of record keeping, reporting, and so on. Cost of  
22 doing business is going to be higher for Booth Brothers  
23 Dairy, but if he wants to compete against the company  
24 that's from Syracuse on your border, who doesn't have to  
25 pay all those fees, there's discrimination there or even

1 vice-versa. If Booth Brothers is available to pass that  
2 entire --

3 MR. SMITH: Excuse me. But the example is  
4 discrimination occurs against out of state. You're  
5 describing the in-state guy having the problem.

6 THE WITNESS: The example is what if Booth  
7 Brothers is able to pass that entire 30 cents along to  
8 their wholesale customer, and you're going to give them  
9 back -- well, the farmers in Vermont are going to be  
10 subsidized from the pool. Mr. Booth can say so that  
11 farmer -- well, we have \$1 a hundredweight premium on  
12 that we were paying you over and above the Federal Order  
13 system; but because the state is going to give you 5  
14 cents, you know what, we decided to give you 95 cents.  
15 So they are subsidizing the premium to the farmers  
16 there. So the person that's harmed is out of state who  
17 isn't getting the subsidy to pay their farmer so it is a  
18 true cost for that farmer of that extra nickel, let's  
19 say. That's one example. So did that answer your  
20 question?

21 MR. SMITH: I didn't quite get you. We got the  
22 nickel. You reduced the premium to the Booth Brothers,  
23 reduced the payment to 95 cents. So your Syracuse  
24 processor, what's he paying? He's paying \$1.

25 THE WITNESS: Let's say he's paying \$1 but they

1 are going after the same farmer for the milk supply.  
2 That's where the competition comes in and discrimination  
3 could be felt.

4 MR. SMITH: Is \$1 is coming out of pool in  
5 Vermont and the processor in New York has to make up the  
6 dollar that's coming out of the pool in Vermont.

7 THE WITNESS: That's right. The Vermont is  
8 being subsidized. Out of state is not. That's correct.

9 MR. SMITH: Okay. Number five, you indicate  
10 progressive dairy farmer processor cooperatives willing  
11 to compete by selling their products for less than New  
12 York state will be discriminated. Can you just give  
13 some examples to who these progressive dairy farmer  
14 processor cooperatives you have in mind.

15 THE WITNESS: One company might be Upstate Milk  
16 Cooperative out of Buffalo, New York. They are dairy  
17 farmer funded and owned. Let's say they have the  
18 ability to transport milk across the thru-way and into  
19 Rutland and they want to open up a new account. They  
20 want to take Price Chopper business, let's say, for  
21 example.

22 MR. SMITH: They have a processing facility,  
23 Upstate?

24 THE WITNESS: Yeah, they are a processor, very  
25 large company in New York state. And very competitive I

1 might add.

2 MR. SMITH: So Upstate would be the  
3 cooperative's vertically integrated would be trying to  
4 market packaged milk across into the chain supermarket.  
5 Go ahead.

6 THE WITNESS: That's right. Okay.

7 MR. SMITH: And what's the discrimination there?  
8 They would have to pay -- I am not arguing.

9 THE WITNESS: No. We are trying to get to it, I  
10 understand.

11 MR. SMITH: So if they are subject to the same  
12 charge as, I don't know, it would either be Dean Foods  
13 or Hood, in your example, they are trying to take an  
14 account away from one of those two dealers. What's the  
15 discrimination against them in that example?

16 THE WITNESS: The focus is on the farmer aspect  
17 of this because they are farmer owned. If it is their  
18 policy, their mission to be the low cost supplier in the  
19 marketplace, they are not going to be -- they are being  
20 discriminated against because the farmer cooperative,  
21 let's say in New England that you might -- the big one  
22 in New England who might make similar products who  
23 doesn't care, who don't have that policy, who says,  
24 we're going to comply with the law and we are happy with  
25 it and so on. There's discrimination against the dairy

1 producers mission statement of trying to be the low cost  
2 supplier when in fact they can't be. They are not going  
3 to be allowed to come in and basically low ball their  
4 competition and not be able to sell their product  
5 because now you're forcing both companies to sell at the  
6 same price.

7 MR. SMITH: That's not discrimination.  
8 Discrimination means people are being treated  
9 differently. They are not being treated differently.  
10 That may be contrary to their mission statement.

11 THE WITNESS: That's what I was referring to,  
12 mission statement more or less.

13 MR. SMITH: It is not discrimination, though; it  
14 is just not consistent.

15 THE WITNESS: Potentially.

16 MR. SMITH: Again, I am not trying to argue.  
17 Just trying to understand the term.

18 THE WITNESS: It is a fine line. I put this one  
19 in to give an example of a company that is vertically  
20 integrated as a dairy farmer-owned organization that  
21 says we want to go into a marketplace; but, you know  
22 what, we can go in and give the lowest price but we  
23 still have to pay the tax.

24 MR. SMITH: But if the charge is the same to  
25 both, why can't they undercut that level regulated cost?

1 You got the Federal Order minimum; you got the state  
2 over-order above the minimum. That's all legal. Why  
3 can't they come in underneath?

4 THE WITNESS: Well, they could and that leads  
5 you down the road to even more what I would consider a  
6 different type of discrimination. Since they are dairy  
7 farmer funded they can pay their farmers whatever they  
8 want to. They don't necessarily have to conform to the  
9 Federal Order provisions since they are owned. They can  
10 decide if they want to pay their farmers \$1 or \$50 per  
11 hundredweight of milk.

12 MR. SMITH: This has nothing to do with that.  
13 All we've done is regulate the minimum. If they want to  
14 do that, they can do that.

15 THE WITNESS: That's correct, that's correct.

16 MR. SMITH: I want to ask you about your four  
17 milk dealers in conclusion. If I understand what you're  
18 testifying, and I think it is very important what you're  
19 saying, you got four products coming in unlicensed. Is  
20 that what you're saying for the record?

21 THE WITNESS: Three that I'm 100 percent sure  
22 of. This one I can't read the milk plant code on so I'm  
23 not sure who is processing this. I thought I did. But  
24 they printed it on the dark side there, so I think I  
25 know who this is and they potentially could be licensed.

1 But what I think is happening with this product is who  
2 is processing it isn't the same company that's  
3 distributing it. And company that's distributing this  
4 is a food service company; and therefore that would be  
5 the company that would be forced to pay the premium on.  
6 And so I don't believe the company that's distributing  
7 this product, not to say the processor but distributor.

8 MR. SMITH: You're not aware of exception that  
9 they are operating under. Your testimony is that these  
10 companies should obtain a license and haven't.

11 THE WITNESS: Well, based on what I understand  
12 Agri-Mark while here in Vermont, I believe so. They are  
13 distributing milk for resale, I believe. I think they  
14 would need a license to do that. But it is my  
15 understanding, and correct me if I'm wrong, but all  
16 Class I milk sales in Vermont would be subject to the  
17 premium and these are Class I sales in Vermont. So I  
18 assume that they would be taxed or forced to pay the  
19 premium as well. That's my understanding.

20 MR. SMITH: If we can cure the licensing  
21 problem, we can cure your compliance problem. So I  
22 think we need to deal with the compliance issues. If  
23 somebody from the agency follows up with you, can you  
24 assist in --

25 THE WITNESS: I would be happy to.

1 MR. SMITH: We'll assume they are not aware of  
2 the license.

3 THE WITNESS: I do that for New York all the  
4 time, as a matter of fact. But then again, consider  
5 going down your road that if they are excluded from  
6 licensing, why should these Class I sales be exempt and  
7 not Class I sales in learning institutions?

8 MR. SMITH: Separate issue.

9 THE WITNESS: But another discrimination.

10 CHAIRMAN ALLBEE: Do you know Byron Moyer?

11 THE WITNESS: Yes, I do.

12 CHAIRMAN ALLBEE: Work with Byron.

13 THE WITNESS: Thank you. Be happy to work with  
14 him.

15 CHAIRMAN ALLBEE: Thank you very much, Bruce,  
16 for your testimony.

17 THE WITNESS: Thank you everybody. I appreciate  
18 it.

19 MR. SMITH: Oh, wait, we have a question from  
20 the floor? Bruce, stay seated just a second. This is a  
21 question for Bruce; is that correct?

22 REP. BRAY: Yeah.

23 CHAIRMAN ALLBEE: This is from Mike Seaver.

24 MR. SMITH: And you're with?

25 MR. SEAVER: H.P. Hood.

1 MR. SMITH: Mike Seaver on behalf of H. P. Hood.

2 CHAIRMAN ALLBEE: (Reading.) Is it true that the  
3 Federal Order directive to establish cost of production  
4 was set to provide fluid milk to consumers? Since there  
5 is only a 40 to 50 percent Class I utilization in the  
6 Northeast, no risk of running out of milk for fluid use  
7 and therefore no need to establish cost of production?

8 THE WITNESS: My best answer to that is yes. I  
9 agree.

10 MR. SMITH: There's no need to do a cost of  
11 production analysis.

12 THE WITNESS: Yes. Without further explanation,  
13 the cost of production issue raised by the question  
14 pertains to the supply of milk in the region. And  
15 that's as far as I can go with the answer. My expertise  
16 of the Federal Order law.

17 CHAIRMAN ALLBEE: Just a question relating to  
18 that. Do you know how much it costs to transport milk  
19 distance-wise?

20 THE WITNESS: I'm aware of generalities, I am.  
21 Yes. And I'm aware that the transportation costs have  
22 increased. I'm aware of the lot of the variables that  
23 go into transporting milk. Key word: Variabilities.  
24 How close a farmer is or not to milk plant and those  
25 types of issues I am. Any more specific --

1 CHAIRMAN ALLBEE: Well, specifically by  
2 transporting milk from a thousand miles versus 200  
3 miles.

4 THE WITNESS: I don't have the exact cost from  
5 -- raw milk you're referring to? No, I don't have the  
6 exact cost, not off the top of my head, no.

7 MR. SMITH: Just one question about number 8.  
8 You're talking about the exemption for producer  
9 handlers?

10 THE WITNESS: Yes.

11 MR. SMITH: If I'm correct -- and somebody can  
12 correct me if that's in the business if I'm wrong -- but  
13 I believe, just for clarification, the producer handler  
14 exception in the proposed regulation is tied to the  
15 Federal Order producer handler exemption. So the volume  
16 limitation as well as the provision with regard to  
17 purchasing milk as opposed to actually producing the  
18 milk, which I think actually resolves the gist of your  
19 suggestion. In order for Dean to get the producer  
20 handler exemption for all their milk they have to  
21 produce all their milk and they have to buy, exemption  
22 will kick in. Leaving that aside.

23 Assuming that I'm right that the volume  
24 exemption is, I believe, 300,000 pounds a month.

25 THE WITNESS: Sounds about right.

1           MR. SMITH: Is there some point at which this  
2 Commission's then got the ability along the lines of  
3 what you're suggesting to adjust that? We don't have to  
4 go in lock step with the Federal Order exemption. There  
5 is statutory exemption that's actually less. So would  
6 you have a sense of where you would see competitive harm  
7 on volume, putting aside for the moment your essentially  
8 philosophical opposition but in terms of competitive  
9 forces; that the volume to a smaller dairy, you know,  
10 your out-of-state dairy, and you mentioned Thomas and  
11 in-state dairy, so on volume do you have a sense of  
12 where there is an issue?

13           THE WITNESS: Yeah. Clearly.

14           MR. SMITH: Given the size of the market in  
15 Vermont?

16           THE WITNESS: I think if you take the gentleman  
17 that preceded me and testimony in his store, if he's  
18 located next to a producer processor, boy, if that  
19 producer processor is excluded, whatever, whatever  
20 amount, there's a certain amount that I think there's a  
21 return on the investment for any producer to become a  
22 processor because you're not going to process 10 gallons  
23 of milk on your farm, okay. So there becomes a return  
24 on investment for that producer to have to create and  
25 maintain a processing facility. So there's some number

1 there that I might even encourage the Commission to take  
2 a look at and see at what point does that become viable  
3 for a producer? So that would be your starting point.  
4 But my major point is that if you give a competitive  
5 advantage to anybody in the marketplace, even if it is  
6 just one store, what if that store's got a competitor  
7 down there that doesn't want to buy that?

8 CHAIRMAN ALLBEE: The Federal Order system has  
9 the exemption. So if are you testifying in essence  
10 against any exemption at all?

11 THE WITNESS: Absolutely. But also I want to  
12 bring up a point if you're not aware of it. There is an  
13 effort underway out there that I'm aware of, not  
14 officially, but I'm hearing through my contacts that  
15 there's an effort underway to eliminate the producer  
16 processor exemption completely, and reason for that is  
17 we got producer processor members that have become -- in  
18 different regions it is my understanding in the Federal  
19 Order system there are different variables.

20 MR. SMITH: With respect, that's not -- that's a  
21 completely different dynamic than we are dealing with  
22 here.

23 THE WITNESS: But it is.

24 MR. SMITH: So for here the issue is for here.

25 THE WITNESS: For here clearly I don't think you

1 should give any exemption to any producer processor. It  
2 just provides more distortion. In my opinion I don't  
3 see the need to do that.

4 CHAIRMAN ALLBEE: Any other questions? Bruce,  
5 thank you very much.

6 THE WITNESS: Thank you everyone. Thank you.

7 CHAIRMAN ALLBEE: Could you state your name for  
8 the record?

9 THE WITNESS: Raymond Di Santos.

10 TESTIMONY OF RAYMOND DISANTOS:

11 (The witness was sworn by Chairman Allbee.)

12 CHAIRMAN ALLBEE: And who do you represent?

13 THE WITNESS: I don't represent any particular  
14 group. I was engaged by the Commission to assist in the  
15 preparation of some of the technical provisions.

16 CHAIRMAN ALLBEE: Good. Please have a seat and  
17 I think we need to take a five-minute break if you don't  
18 mind so people can use the restroom.

19 (RECESS TAKEN FROM 10:43 TO 11:00 A.M.)

20 CHAIRMAN ALLBEE: We appreciate your testimony.  
21 Oh, please go ahead.

22 THE WITNESS: Members of the Commission, I'm  
23 here this morning to present testimony on the provisions  
24 of the Proposed Order to Establish a Retail Fluid Milk  
25 Premium, specifically addressing the two issues of

1 consideration in the Notice of Continued Additional  
2 Hearing Procedure dated November 3, 2008.

3           Since I am not either a dairy farmer or a  
4 resident of Vermont, I have no direct financial stake in  
5 this regulation. I was employed by the Commission to  
6 assist in the writing of the Proposed Order's regulatory  
7 provisions, pages 30 through 44 specifically of the  
8 Proposed Order. My knowledge and experience result in  
9 41 years of employment with the New England and  
10 Northeast Federal Milk Order Programs from which I  
11 retired in 2003. At least I thought I had.

12           My responsibilities grew from field auditing,  
13 auditing supervision, chief auditor, assistant to the  
14 Market Administrator, and finally Assistant Market  
15 Administrator with the Northeast Federal Order. Prior  
16 to the consolidation of the three Northeast Orders in  
17 January 2000, I was part of a task group charged with  
18 drafting language for the Consolidated Northeast Order  
19 that both modernized its provisions while recognizing  
20 the unique characteristics of the three separate orders.  
21 During the existence of the Northeast Dairy Compact, my  
22 responsibilities included audit verification as it  
23 related to that program.

24           I would like to address specifically the issues  
25 in the Notice, Provision 5.1, Distribution of Milk

1 Eligibility and Receipt Premium. And I would like to  
2 begin by going over how the premium is calculated and I  
3 can pass out an example.

4 We can begin with the Announcement of Retail  
5 Fluid Premium Sample and how it would be calculated. I  
6 just started out with handler over-order obligation of  
7 \$4, \$4 per hundredweight. This is an example. Put some  
8 numbers, the numbers just to provide an example of how  
9 this would work, if we had an over-order obligation of  
10 \$4 per hundredweight, what we would need to carry out  
11 this program.

12 First figure we need to know is how much Vermont  
13 route disposition we've got. In my example, I got  
14 8,700,000 pounds for a given month which would have a  
15 value attached to that of \$348,000. We're subtracting  
16 three percent of reserve for the WIC program. Brings  
17 the value down a little bit.

18 Next figure we need to come up with is total  
19 eligible producer milk. And in my example I've got  
20 195,500,000 pounds. Now we'll get back to where these  
21 numbers come from in a minute. But as this program  
22 works, the way it is currently written, program would  
23 need to have a reserve balance on hand so they would  
24 withhold a certain amount for a reserve and then each  
25 month add half of that reserve back into the program.

1 My example shows what would happen the very first month  
2 of the program. There would be nothing in that reserve  
3 to add back in the first month. And we've come up with  
4 what --

5 CHAIRMAN ALLBEE: Can we ask a question while  
6 you're going along? Why would you have a reserve?

7 THE WITNESS: Well, because, as this program was  
8 in effect, there would be an audit function. And if  
9 based on audit some money was sent to be distributed to  
10 producers that was found to be overstated or  
11 understated, that money would come from the fund; or if  
12 the handler paid in, for whatever reason, for whatever  
13 reason underpaid or didn't pay, it wouldn't affect the  
14 bottom line.

15 We end up with an adjusted value of a little  
16 over \$.17 and we withhold the reserve of one half of one  
17 cent plus the fraction that would eliminate the  
18 decimals. And the final premium per hundredweight would  
19 come down to \$.17.

20 Now based on my example, there's an obligation  
21 of \$4 that would result in a premium of \$.17. In  
22 subsequent months we would be adding money at one half  
23 of that unobligated balance. So based on comparable  
24 numbers, if there were a \$4 obligation, the \$.17 might  
25 be 18 or 19 because there would be money added to this.

1           So now we need to look at where did we get the  
2 8,700,000 pounds on which we are assessing the \$4, and  
3 where do we get the 195 million pounds that result --  
4 that makes up the pool where the money is distributed.

5           Down the bottom, just above the heavy line, 195  
6 in my example is comprised of the Vermont producer milk  
7 of 194,500,000 pounds and non-Vermont producer milk of  
8 1,000,000 pounds. That's the basis for the calculation.  
9 We need to look at where those two figures, the 8.7  
10 million and the 195 million comes from.

11           CHAIRMAN ALLBEE: This is all fluid milk sold in  
12 Vermont?

13           THE WITNESS: Yes, the 8.7. And the 195 million  
14 pounds is the total amount of eligible producer milk.

15           MR. SMITH: Can I just interrupt you just to  
16 clarify? Vermont route disposition is a technical term  
17 for retail fluid milk sales in Vermont with the exempted  
18 milk out; is that correct?

19           THE WITNESS: That's correct. That's correct.  
20 On the other side of that sheet, this is where we can  
21 get into where the figures come from.

22           CHAIRMAN ALLBEE: Question: The Vermont route  
23 disposition, the 8.7 thousand, that's what you're  
24 collecting on?

25           THE WITNESS: Yes.

1           CHAIRMAN ALLBEE: And the 194.5 is what you're  
2 paying on.

3           THE WITNESS: 195.5 is what we are paying on.  
4 Yes. Now on the reverse side of that sheet, that 8.7  
5 million pounds is the total of nonexempt Vermont route  
6 disposition. And I've got this set up in a way that  
7 basically I've got two Vermont handlers and a few out of  
8 state handlers, just for example purposes here.

9           You can see the 8.7 million pounds of nonexempt  
10 Vermont route disposition and the total eligible  
11 producer milk consists of all of the Vermont producer  
12 receipts, 194,500,000 pounds plus, in my example, there  
13 is 1,000,000 pounds of non-Vermont milk that's eligible  
14 for the premium. And if we could just look at this  
15 example and take one plant at a time.

16           The very first plant. Very first plant in my  
17 example. I've got nonexempt Vermont route disposition  
18 of 4,000,000 pounds in a given month. That plant, if  
19 you can say that plant has got a total supply of Vermont  
20 producer receipts of 24,000,000 pounds. And I split  
21 this up purposely. I'm assuming for purposes of this  
22 exercise 1,000,000 pounds the plant receives from its  
23 own producers that are not part of any, quote, nonmember  
24 producers and 23,000,000 pounds would be received as  
25 cooperative milk but Vermont milk.

1           This plant also receives non-Vermont producer  
2 receipts of 1,000,000 pounds in my example. The way the  
3 regulation is written, since there is more than enough  
4 Vermont producer receipts to cover the 4,000,000 pounds  
5 of fluid milk sales in Vermont, then none of the  
6 non-Vermont producer receipts are eligible for the  
7 premium under this program. All of the 24 million  
8 pounds of Vermont producer milk is because all of the  
9 Vermont milk, I'm positive that's the way the program is  
10 written, all Vermont is covered.

11           Example number 2 is another Vermont plant. And  
12 just for example, if we say there's total route  
13 disposition of 1.5 million pounds, all covered by  
14 Vermont producer receipts, then that plant would pay the  
15 over-order obligation on 1.5 million pounds and those  
16 producers, the 1,500,000 pounds of producer milk would  
17 receive the premium. Based on my example it would be  
18 \$.17.

19           Now let's take some partially regulated handlers  
20 that have both Vermont producer receipts and non-Vermont  
21 producer receipts.

22           CHAIRMAN ALLBEE: Ray, when you refer to  
23 partially regulated, what do you mean?

24           THE WITNESS: Well, these partially regulated,  
25 these plants would be non-Vermont, non-Vermont plants.

1 The first case I got an example where there's nonexempt  
2 Vermont route disposition of 2 million pounds, Vermont  
3 producer receipts at that plant of 3 million pounds, and  
4 non-Vermont producer receipts of 22 million pounds. So  
5 the plant itself has got a supply of 25 million pounds,  
6 3 million pounds of which are Vermont producers. Since  
7 the route disposition from that plant is only two  
8 million, it is more than covered by the 3 million pounds  
9 of Vermont receipts. The Vermont receipts would  
10 automatically get the premium but none of the 22 million  
11 non-Vermont producer receipts are eligible for the  
12 premiums in that case.

13 In the next example, plant D, I'm assuming that  
14 there is route disposition in Vermont of 1,000,000  
15 pounds with no Vermont producer receipts. And the total  
16 plant has receipts of 10 million pounds, all of which is  
17 non-Vermont milk. In that case under this program, that  
18 plant would be charged \$4 obligation on 1,000,000  
19 pounds, and would receive the \$.17 premium on 1,000,000  
20 pounds.

21 And that premium that they received on the  
22 1,000,000 pounds, the way the language is currently  
23 written, would be distributed among its 10 million pound  
24 supply.

25 And the third example. There's very little milk

1 sold in Vermont by the third plant. There's 200,000  
2 pounds. And there's 10 million pounds of Vermont  
3 receipts and 15 million pounds of non-Vermont receipts.  
4 That handler would be charged the \$4 obligation on the  
5 200,000 pounds, and the entire 10,000 pounds of Vermont  
6 producer receipts would be eligible for the \$.17 premium  
7 and none of the 15,000 pounds would be out of state.

8 SENATOR STARR: Mr. Chairman? Could we back up,  
9 Ray, to plan D? Could you run through that again,  
10 because I don't know if I misheard you or on how that  
11 would work?

12 THE WITNESS: Okay. If there's an out of state  
13 plant that had 1,000,000 pounds sold in the state of  
14 Vermont, this is an out of state plant, has no Vermont  
15 producers. The total supply at that plant is 10 million  
16 pounds. They would be charged \$4 on the 1,000,000  
17 pounds and they would be -- on 1,000,000 pounds they  
18 would be given the premium of \$.17. What would happen  
19 when they divide -- in this particular case, that group  
20 of 10 million pounds of producer milk, of non-Vermont  
21 producer milk would, would end up with 1.7 cents per  
22 hundredweight. Because the \$.17 on a million pounds  
23 when you divide it with 10 million pounds.

24 SENATOR STARR: So our regulation, our  
25 regulation that we're working off from does not return

1 that money to the producers that produce that million  
2 pounds. It is evenly divided amongst all the producers.

3 THE WITNESS: Yes. Because there's no way of  
4 knowing once the milk from that 10 million pounds of  
5 producer milk gets into the plant, I mean, which  
6 producers milk was put in the bottle to be sent to  
7 Vermont? I mean, there's no way of knowing that.

8 SENATOR STARR: I heard you right the first  
9 time. Thank you.

10 THE WITNESS: And we have an example where there  
11 may be a handler that has no route disposition in  
12 Vermont yet receives Vermont producer milk to the extent  
13 of 32 million pounds, plus some outside milk, 52 million  
14 pounds. In that case that handler would pay nothing in  
15 as far as the obligation, but the 32 million pounds of  
16 producer milk would still be eligible for the \$.17.

17 And we have, in addition to the plants that  
18 we're talking about, the half dozen plants here, there's  
19 going to be Vermont milk to the tune of roughly 119  
20 million pounds of Vermont milk that go to various plants  
21 that are not located in the state of Vermont or not  
22 going to plants that have any route disposition in the  
23 state of Vermont; that there's some Vermont milk that  
24 goes into that plant in West Springfield would be an  
25 example. That 119 million pounds of Vermont producer

1 milk would be eligible for the \$.17 premium. That's  
2 part of the total 195 million pounds.

3           And then there may be some Vermont independent  
4 producers whose milk goes to a plant that has no route  
5 disposition in Vermont. That's the very last instance,  
6 independents. And again, I'm just making up numbers  
7 here. If there were 5 million pounds of Vermont  
8 producer milk that went to various plants that had no  
9 route disposition in Vermont, it would be up to those  
10 plants to submit a report saying, hey, this is the  
11 quantity of Vermont producer milk that we received, and  
12 that producer milk is also eligible for the \$.17 premium  
13 in my example.

14           And at the end of the day, there would be a  
15 total of 194,500,000 pounds of Vermont milk, which is  
16 the entire supply of Vermont milk, plus 1,000,000 pounds  
17 of non-Vermont producer milk that would be eligible for  
18 the premium part of the pool. Basically how the program  
19 as currently written is structured.

20           Now I sat through the hearing in September and  
21 listened to testimony and additional testimony today;  
22 and, you know, there have been a lot of issues raised.  
23 And I'd like to just address a couple of issues that in  
24 this notice for today, the likely impact of the proposed  
25 formula for the disbursement of producer blend price,

1 the business operations of in-state and out of state  
2 fluid milk processing concerns. Well, the impact in  
3 dollars and cents shown by this schedule, who would  
4 receive what.

5 The second issue is whether or how the premium  
6 disbursement formula might work a competitive  
7 disadvantage for any out of state business concerns  
8 engaged in the handling of fluid milk products for  
9 retail settings in Vermont.

10 Now in my experience with the Federal Order  
11 program.

12 CHAIRMAN ALLBEE: How many years?

13 THE WITNESS: 41.

14 CHAIRMAN ALLBEE: That's a long time.

15 THE WITNESS: We are creating a pool here.  
16 There's some of money that's generated from the  
17 obligation on the 8.7 million pounds. And it is going  
18 to be distributed among total supply of 195 million  
19 pounds which basically is the total supply of Vermont  
20 milk. And we are creating in a sense a pool with the  
21 proceeds from the sales of milk in Vermont, this \$4  
22 obligation, is returned to the producers who supply this  
23 particular market, the Vermont market.

24 Now this is similar to what happened in the  
25 Federal Order program. The orders are based on where

1 the milk, the milk is consumed and what is the milk shed  
2 for that consumption. And wherever you draw the line  
3 there is always someone just on the other side of the  
4 line. When we consolidated the Northeast Orders, the  
5 consensus was that the reasoning was that these days  
6 milk travels further and further and it is no longer  
7 localized markets. When I first started my employment,  
8 1962, there were five or six federal orders in New  
9 England. Milk couldn't travel very far, either raw milk  
10 or packaged milk. As times change, conditions changed.  
11 We've got to the point now where there's one Northeast  
12 Order. Yet you could still question whether any Vermont  
13 milk is part of the reserve supply for Virginia, the  
14 southern part of the Northeast Order, or whether any of  
15 the Virginia milk serves as a reserve supply for plants  
16 in Vermont, Maine or any part of New England.  
17 Nevertheless, the Order is what it is. And in each of  
18 the Federal Orders that exist today, and prior to the  
19 consolidation in each of the existing orders, every  
20 order has regulations on how they determine what the  
21 qualifications are for being a part of that order. And  
22 there is not just one magic formula that would make that  
23 determination. Every order, based on the circumstances  
24 had different conditions for qualifying to be part of  
25 that pool. Some of the federal orders had very lenient

1 pooling requirements. Other federal orders had very  
2 strict pooling requirements.

3 CHAIRMAN ALLBEE: Who makes that determination?

4 THE WITNESS: Well, basically it is the  
5 producers in voting for the acceptance of that  
6 particular Federal Order.

7 In this particular case, the pool we've created  
8 here is route disposition of roughly 9 million pounds a  
9 month and we are saying that the supply is the Vermont  
10 milk supply. Now we are extending that to a case where  
11 in the one example here there is one example that has  
12 one million pounds of route disposition but has no  
13 Vermont. So obviously a portion of the Vermont  
14 requirements are being supplied by outside milk. And in  
15 recognition of that, that one million pounds is eligible  
16 for the \$.17 premium.

17 Now you could ask the question as to why in each  
18 of these cases why isn't, if that particular handler is  
19 supplying the Vermont market, why isn't that handler's  
20 entire supply eligible? Well, you can do that and then  
21 you increase the size of the pool from 195 million  
22 pounds to 295 million pounds and you lower the premium,  
23 and it just begs another question is, why not extend  
24 this even further? And you could go, keep extending  
25 this until you could say that all of the Northeast

1 Order -- I mean, why don't we just mirror the Northeast  
2 Order and take the premium from 8 million pounds of milk  
3 and distribute among all the producers in the Northeast  
4 Order? But in my opinion, the way the regulations are  
5 written provide for the least amount of disruption and  
6 the most efficient movements of milk, either packaged  
7 milk or producer milk. If you're a Vermont handler and  
8 you got Vermont milk, if all of the milk sold in Vermont  
9 were produced in Vermont, there would be no reason for  
10 any moving of any milk anywhere. We open the door a  
11 little bit and we say, okay, that plant that has no  
12 Vermont producer receipts should be entitled to  
13 something. The million pounds that he gets the credit  
14 on when he divides it among his 10 million pounds of  
15 non-Vermont supply, it amounts to 1.7 cents, not \$.17.  
16 It is not enough to cause him to do -- to move milk  
17 uneconomically for 1.7 cents a hundredweight. If his  
18 entire supply is eligible, then I would suggest that  
19 there are half a dozen other handlers that would be  
20 willing to come into state of Vermont and perhaps be  
21 able to sell such small quantity of milk in Vermont and  
22 be part of a pool that shares at the same rate as  
23 everyone else. And then the money gets divided among 40  
24 million or 50 million pounds when the sales by that  
25 plant may be just one small customer. And it is just to

1 me not a rational way to do the program.

2 In terms of a competitive advantage or  
3 disadvantage, everyone selling milk in the state of  
4 Vermont is paying the same obligation, whether it is \$4  
5 or whatever price is set. I don't see that there's any  
6 advantage or disadvantage to anyone.

7 And I think we need to make a distinction  
8 between competitive situations and competitive decisions  
9 that handlers make, on the one hand, and a competitive  
10 disadvantage that's caused by the program. If everyone  
11 is subject to the same price, they are all paying \$4,  
12 then the program is not causing anyone a disadvantage or  
13 an advantage in my opinion. Someone chooses to come in  
14 and low ball a price, it could happen now without this  
15 program. In terms of the disbursement of funds, the  
16 non-Vermont, in this example, and the way the program is  
17 written, the one million pounds of non-Vermont receipts,  
18 it is recognized that some of the milk sold is from  
19 outside sources. And they get a proportionate share.  
20 But the share ends up to be 1.7 cents, and I don't think  
21 that's enough to cause a handler to jump through too  
22 many hoops to move to stop receiving Vermont milk and  
23 replacing the Vermont supply with out of state milk just  
24 in order to get a piece of the premium. Because once  
25 they divide it among their entire supply, when you

1 consider hauling costs, I mean, it is just unworkable,  
2 in my opinion. I think I've gone on enough here. If we  
3 have any questions on --

4 CHAIRMAN ALLBEE: Questions for Ray?

5 SENATOR STARR: I got one. Ray, when you worked  
6 for the federal Milk Market Administration, in auditing,  
7 did you ever run across what it cost to move milk from  
8 one point to another? The previous person that  
9 testified talked about moving milk from Buffalo to, I  
10 guess, Vermont? What would that cost?

11 THE WITNESS: Well, I can't testify as to the  
12 cost. My background is not economics. We kept  
13 economists on our staff who studied the cost of hauling  
14 and that. I can't tell you. My role in the auditing  
15 function is to -- was to determine that if a handler  
16 deducted \$.50 or \$1 per hundredweight from payment to a  
17 producer for hauling, that the actual cost of hauling  
18 was that amount; and that they weren't deducting \$1 of  
19 hauling when the cost was \$.50. But there were a couple  
20 of issues that I would like to bring up in relation to  
21 the prior testimony. There were an example of four  
22 different products that were sold in the state. And I  
23 would say this: Number one, remember that in the  
24 provisions as written any handler whose sales in the  
25 state of Vermont are less than 150,000 pounds a month

1 are exempt. Now there are only two possibilities with  
2 respect to those four products. They are either sold by  
3 a particular handler in the state of Vermont directly by  
4 the handler that produced the product, and in which case  
5 I would be surprised if the totals exceeded 150,000  
6 pounds. They would be exempt. Whether you need to get  
7 involved with licensing, that's another issue. But if  
8 that were the case, it would be exempt.

9 If one of the handlers that normally distributes  
10 milk in the state of Vermont has a call for a particular  
11 product that he does not package in his plant so he  
12 purchases small quantities from a larger dairy that  
13 supplies it, then that product becomes part of the  
14 reporting handler's obligation. So in that case it  
15 would be reported. I would like to make that point.

16 Another point that was made by the previous, in  
17 the previous testimony was with this regulation the  
18 danger of someone coming in and establishing a producer  
19 handler operations to just be exempt from the whole,  
20 thing. To do it here would be, I mean, the Federal  
21 Order provisions have the same exemption for producer  
22 handlers. And, yes, there are producer handlers in the  
23 Northeast Federal Order and there are producer handlers  
24 throughout the country. And in my experience they  
25 haven't just taken millions and millions of pounds of

1 sales away from everyone else. I mean, you are a  
2 producer handler. When you increase your sales volume,  
3 you increase your work responsibility. As a matter of  
4 fact, if I recall in September's testimony, there was  
5 testimony from Monument Farms. And his testimony was  
6 that he didn't want the added volume because it meant  
7 addition of work. So I would just address that.

8 CHAIRMAN ALLBEE: Are there other questions for  
9 Ray? Ray, just a question. Mr. Krupke indicated that  
10 and you've addressed it some in your testimony,  
11 interfering with the Federal Order system. And one of  
12 the questions that was brought up, I guess the question  
13 Mr. Seaver proposed through us, was the cost of  
14 production in the Federal Order system and that I think  
15 you heard the question.

16 Is it true that the Federal Order directive to  
17 establish cost of production was set to provide fluid  
18 milk to consumers? And since there is only a 40, 50  
19 percent Class I utilization in the Northeast, I think  
20 around 40, 45 percent, no risk of running out of milk  
21 for fluid use and therefore no need to establish cost of  
22 production?

23 THE WITNESS: Well, I can't comment on that. I  
24 mean, the economists in the Federal Milk Order Program,  
25 gets into their area. I was never involved in that

1 particular part of the program.

2 CHAIRMAN ALLBEE: Questions?

3 MR. SMITH: Ray, couple questions. First, just  
4 generally, am I to understand that these are examples of  
5 types of plants without intending to specifically  
6 identify particular production of any of the particular  
7 plants operating on the marketplace?

8 THE WITNESS: Well, I retired from the Federal  
9 Order system in 2003 so I've been away from it for a  
10 while. So I don't really know what's happened too much  
11 about what's happened between then and now. I know  
12 there are basically two plants in Vermont, and I know  
13 there are basically three or four plants outside the  
14 state that distribute milk in Vermont. And I know of  
15 in-state plant, one is significantly larger than the  
16 other. And I put just some numbers together just on  
17 that information that I have, just general knowledge of  
18 that. I think most everyone has general knowledge. But  
19 they are not intended to be representative of any  
20 particular plant except that, you know, plant A and  
21 plant B, I think we can all assume that is Hood dairy  
22 plant possibly and Thomas Dairy.

23 MR. SMITH: So in essence we've got the Hood  
24 plant with the bulk of the route disposition in Vermont,  
25 but the plant is substantially greater than just Vermont

1 route disposition. So you've set that up as an example  
2 that reflects the reality, but those volume figures are  
3 not the actual volume figures. They are just examples.

4 THE WITNESS: No.

5 MR. SMITH: And similarly, what you've described  
6 as a partially regulated handler, I just looked through  
7 the definition. Everybody is a plant. So we've got  
8 Vermont plants and we got out of state plants. That's  
9 the distinction.

10 THE WITNESS: Right.

11 MR. SMITH: So we got the big Vermont plant and  
12 the small Vermont plant example. And then we got the  
13 relatively large, out of state plant. There are three  
14 relatively large, out of state plants in your example  
15 covering three different scenarios of receipts and  
16 receipts and sales in Vermont and receipts of Vermont  
17 milk and sales elsewhere.

18 THE WITNESS: Correct.

19 MR. SMITH: With regard to the decision of  
20 sourcing the plants, to what extent are the plant  
21 operators involved in that decision so that if there was  
22 a decision to divert milk in different patterns, would  
23 it be the plant operator that would be making that  
24 decision or the cooperative supplying the plant? If you  
25 could just expand on that a little bit.

1           THE WITNESS: Well, in today's world, the co-ops  
2 supply most of the milk. I don't believe the plant  
3 operator has too much control over where his milk is  
4 coming from except that he could decide he's no longer  
5 receiving from cooperative A and begin receiving milk  
6 from cooperative B. I believe that's the extent of his  
7 input. But I don't think any plant operator can pick up  
8 the phone and call his cooperative and say, I don't want  
9 to receive any more milk from producers A, B, C. I want  
10 my milk to come from wholly separate group. He can try  
11 that. But I believe the cooperative has control of  
12 movement of milk.

13           MR. SMITH: Is that from your understanding  
14 would be the same? There would not be a distinction  
15 there between in-state and out of state?

16           THE WITNESS: That's correct.

17           MR. SMITH: That's the interstate shipment of  
18 milk.

19           THE WITNESS: That's correct.

20           MR. SMITH: So if we are looking for a  
21 distinction between in-state and out of state impact,  
22 that dynamic would operate in either instance.

23           THE WITNESS: That's correct.

24           MR. SMITH: Mr. Krupke gave an example of  
25 somebody that wished to come in and low ball the market,

1 and in which case the dealer would, in effect, say, I'll  
2 absorb the assessment rather than pass it along to the  
3 customer. It would seem that that example would come  
4 across either in your plant A or your plant C or D, I  
5 suppose. But just looking at if we could try to track  
6 that through and see how it might play out.

7           If we look at plant C, according to Mr. Krupke's  
8 suggestion, and I'm summarizing and hopefully  
9 accurately, but we'll just take the scenario as I  
10 understood his testimony was that a dealer in  
11 Pennsylvania could come up to the customer in Vermont  
12 receiving the milk from plant C and in effect low ball  
13 off the premium. And in that case the competition would  
14 be between that out of state plant and the out of state  
15 plant in Pennsylvania. Does that track what you heard  
16 Mr. Krupke suggesting? Just trying to see if we can  
17 chase through his concern.

18           THE WITNESS: Yeah. I think it does. But like  
19 a lot of other issues, you can build a lot of  
20 hypothetical cases of what could happen. But, I mean,  
21 in reality, when you consider the cost of hauling and  
22 consider all things considered, with this program  
23 someone's going to come in from Pennsylvania with out of  
24 state milk?

25           MR. SMITH: Well, so it would be displacing the

1 Vermont supply -- your plant C, the out of state plant  
2 with the relatively large percentage of the route  
3 disposition to Vermont, has some Vermont supply and  
4 substantial amount of out of state supply.

5 THE WITNESS: Yes.

6 MR. SMITH: So you would be, in effect,  
7 displacing in that example two million pounds against 25  
8 million pounds for the month.

9 THE WITNESS: Against 25 million pounds.

10 MR. SMITH: So is the cooperative -- I would  
11 think you would need both an independent plant in  
12 Pennsylvania that's not the same company of either the  
13 two, of either of the companies that are operating the  
14 sales in Vermont; otherwise, one company is taking milk  
15 away from its own self, right? And then you would also  
16 have to have the cooperative, an independent cooperative  
17 from the cooperatives that are supplying the Vermont  
18 market as well that's sourcing that plant. So like you  
19 said, there are a lot of predicates to the movement of  
20 milk to get to that example.

21 THE WITNESS: That's correct.

22 MR. SMITH: Take some time to study it but I  
23 guess I have nothing further for now.

24 CHAIRMAN ALLBEE: Harold? Chris?

25 REP. BRAY: I just would like to review the math

1 on a very basic level. And I'm looking at the, I don't  
2 know how close these numbers in your sample are to  
3 current reality. Are they ballpark, good ballpark  
4 figures, would you guess?

5 THE WITNESS: Well, I mean, they are probably  
6 reasonably close.

7 REP. BRAY: I'm just looking for orders of  
8 magnitude here. So, for instance, then, in looking at  
9 the sample, am I correct to say that 8.7 million pounds  
10 of milk are the milk that's paying the premium, and  
11 that's being distributed to the producers of 195,000,000  
12 pounds. Okay, so if I do a little quick math, I mean,  
13 it is where we are looking at assuming it all went to  
14 the consumer, they would be paying then roughly \$.33 a  
15 gallon. And assuming it all went back to the farmer,  
16 there were no overhead operating the system, we are  
17 delivering back to those producers 1.4 a gallon.

18 THE WITNESS: Okay. Yeah.

19 REP. BRAY: Thank you.

20 THE WITNESS: That would apply to the Vermont  
21 producers. Any non-Vermont producer milk would get the  
22 same dollar amount on the -- but it may, it may be a  
23 whole lot less then because that would be distributed  
24 among that plant's entire supply.

25 REP. BRAY: So the non-Vermont milk, they divide

1 it up just as fairly in their entire pool. So it falls  
2 off. Okay, thank you.

3 THE WITNESS: Yeah.

4 MR. SMITH: Just to follow up on Chris's  
5 questions about the numbers. If I -- on your  
6 disposition and producer receipt sheet you got an  
7 asterisk on the nonexempt Vermont route disposition.  
8 Nonexempt meaning under the price regulation, the  
9 Proposed Order price regulation, this is the net, 8.7  
10 million pounds a month is the net as the asterisk says.  
11 It excludes the nonretail sales. Those are exempt. The  
12 organic sales and producer handler sales. When you take  
13 out the exceptions, you net out about 8.7 million a  
14 month.

15 THE WITNESS: That's correct.

16 MR. SMITH: Similarly on the receipt side, you  
17 have double asterisk at 194.5. That assumes 215 million  
18 pounds a month. That's a minus less the organic milk  
19 and the producer handler milk.

20 THE WITNESS: Yes.

21 MR. SMITH: And 215 million a month times 12  
22 would be roughly 2.5 billion for Vermont's producer  
23 milk.

24 CHAIRMAN ALLBEE: Did I hear you say in the  
25 question that Counsel Smith asked that it is possible

1 that they could take milk from Pennsylvania and displace  
2 the Vermont milk, avoid paying the premium?

3 THE WITNESS: Well, they couldn't, they couldn't  
4 avoid paying, they couldn't avoid paying the obligation.  
5 Any sales in Vermont are subject to the obligation. In  
6 terms of the premium, they would be required, whatever  
7 premium they got are required to be paid to their  
8 producers.

9 CHAIRMAN ALLBEE: Talking about Vermont  
10 producers.

11 THE WITNESS: Vermont producers. Well, what it  
12 would do, it would probably dilute the pool just a  
13 little bit they displaced. Let's put it this way. If  
14 all of the Vermont, that entire supply were supplied by  
15 Vermont producer milk, then we got the proceeds from 8.7  
16 million pounds to be distributed among 194,500,000  
17 pounds. If every pound of Vermont milk were displaced,  
18 the sales coming in from whatever source is still  
19 subject to the \$4, right? All it does is -- and in the  
20 Vermont producers are still entitled to the full  
21 premium, whether or not their milk is used to supply  
22 part of the 8.7. All it does is it increases the size  
23 of the pool from 194,000,000 pounds; it increases it by  
24 an additional 8 million pounds. So absolute worst case  
25 scenario is all of the Vermont milk is displaced and it

1 does next to nothing, reduces the premium by a fraction  
2 of a penny.

3           SENATOR STARR: Ray, if you took your -- and I'm  
4 trying to find a way to punch some holes in your  
5 testimony. If you took plant D that it has a million  
6 pounds of milk sold in Vermont, then you went over and  
7 you replaced the 10 million pounds to 1,000,000 pounds,  
8 so you add a 20 million pound plant, and they were  
9 selling 10 million pounds in Vermont, you'd collect \$.17  
10 or it would be 8.75 for every one of your producers,  
11 say, for New York. If you took the 8.75 and you used  
12 that as leverage to low ball the Barre plant, say, why I  
13 asked the question in shipping is the movement of that  
14 product from New York state to Barre's going to eat up  
15 all the cost of any scheme that we can possibly put  
16 together. So it is noncompetitive. It isn't going to  
17 work that way, is it?

18           THE WITNESS: Well, in my opinion, the smaller  
19 the out of state plant, the less likely that plant is to  
20 have the capability of moving milk into Vermont. And  
21 although it would have a greater impact if that out of  
22 state plant had total production of only two million  
23 pounds a month, yeah, they share the proceeds at the  
24 rate of about 8.5 cents in this particular month. But a  
25 plant that has a total production of only 2 million

1 pounds a month, I mean, theoretically it could happen  
2 but I don't know of such a plant.

3 SENATOR STARR: Thank you.

4 CHAIRMAN ALLBEE: Any other questions of Ray?  
5 Thank you very much, Ray. Do we have any other that  
6 would like to testify that haven't? William? Please.

7 TESTIMONY OF LEON BERTHIAUME:

8 CHAIRMAN ALLBEE: Thank you. Just raise your  
9 hand and state for the record who you are and who you  
10 represent and your testimony is truthful, factual and  
11 presented it as evidence.

12 THE WITNESS: My name is Leon Berthiaume, and  
13 I'll be representing the Green Mountain Dairy Farmers  
14 Cooperative Federation as well as Greater Northeast Milk  
15 Marketing Agency. And, again, the information to be  
16 presented is, to the best of my knowledge, truthful.

17 CHAIRMAN ALLBEE: Thank you.

18 THE WITNESS: So again, good morning. I am Leon  
19 Berthiaume. I am general manager of the St. Albans  
20 Cooperative Creamery and Chair of the Greater Northeast  
21 Milk Marketing Agency which is referred to earlier  
22 today. I testify today on behalf of both the members of  
23 Green Mountain Dairy Cooperative Federation as well as  
24 Greater Northeast Milk Marketing Agency, collectively  
25 referred to as "The Cooperatives" in my testimony.

1            Cooperatives support efforts of Vermont Milk  
2 Commission and other federal and state agencies to  
3 promote a smaller dairy industry and obtain better  
4 returns for dairy farmers. We also support many private  
5 sector cooperatives working toward the same goals.  
6 These organizations many of you are familiar with are  
7 Green Mountain Dairy Farmers, the National Milk  
8 Producers Federation, Northeast Council of Farmers  
9 Cooperatives, Cooperatives Working Together, US Dairy  
10 Export Program, Dairy Management, Inc. and others.  
11 Maintaining and improving our dairy industry requires  
12 the best efforts of many, both public and private.

13            As cooperatives, our efforts are to bring  
14 farmers together to address common issues whether they  
15 are local, regional, national or international  
16 emphasizing really long-term, sustainable actions which  
17 can survive and will serve to support the long-term  
18 growth of member income.

19            Today, with that background in mind, we offer a  
20 few comments on the Vermont Milk Commission's proposed  
21 regulation. We believe that, properly designed, the  
22 Commission's regulation can help to provide sustainable  
23 income enhancement in today's dairy environment. To do  
24 so must be based upon sound legal and economic  
25 principles.

1           The Cooperatives support state-administered  
2 pricing for Class I milk use and products. The  
3 competition for these products, though it has grown in  
4 geographic scope, still is fairly confined to the  
5 northeastern United States which, being bordered by  
6 Canada and Atlantic Ocean, is somewhat competitively  
7 insulated.

8           We understand there are important legal  
9 principles which set some clear boundaries in guiding  
10 Vermont's decision to administer a Class I over-order  
11 pricing program. I do provide this caveat, I am not an  
12 attorney. However, I encourage the Commission to review  
13 all the applicable law to understand its opportunities  
14 and limitations. A regulation that is not supported by  
15 strong legal underpinnings will not be sustainable and  
16 has the risk of being disruptive and harmful to its  
17 objective including dairy farmers' income.

18           We believe that state milk regulations need to  
19 adhere to a number of legal and practical considerations  
20 in order to be successful. Several of these principles  
21 are important today in our view. First, states cannot  
22 lawfully regulate transactions which occur outside of  
23 their territorial boundaries. Consequently, if a  
24 Vermont food store or distributor goes outside the state  
25 of Vermont and acquires fluid milk products which are

1 then brought into Vermont and offered to consumers here,  
2 the price at which those products were acquired outside  
3 of Vermont is not subject to the regulation by state of  
4 Vermont. Similarly, if milk is delivered from a Vermont  
5 dairy farm to a buyer outside the state of Vermont for  
6 processing and the dairy buys the milk f.o.b. its plant  
7 outside Vermont, the state of Vermont cannot regulate  
8 that price of that transaction even if the milk was  
9 originally produced in Vermont.

10 On the other hand, it is our view that the state  
11 of Vermont does have the authority to regulate the price  
12 at which milk or milk products are purchased and sold  
13 within the state of Vermont, whether this be raw milk  
14 from the farm to processor or packaged milk products  
15 from processor or distributor or the store. We believe  
16 that is important that the proposed regulations  
17 recognize these limitations in order to be potentially  
18 effective.

19 The buyer and seller will be able to adjust  
20 terms of the sale to determine the location of the  
21 transaction pursuant to the Uniform Commercial Code.  
22 These are realities of the marketplace today. Our  
23 cooperatives' experience in Pennsylvania demonstrates  
24 that milk handlers and retail buyers will legally devise  
25 transactions that occur outside the state regulation and

1 thus avoid the pricing regulations of the regulatory  
2 authority, in that case the Pennsylvania Milk Marketing  
3 Board. These realities do not mean that a state that  
4 has no regulatory authority; but state's regulations  
5 must recognize the limits of its authority or they will  
6 fail on legal grounds.

7 Today, for Vermont produced milk and under  
8 current terms of trade, the great majority of purchasers  
9 occur at the plant processing. In this transaction, the  
10 buyer is Class I dealer, and for transactions occurring  
11 in Vermont could have a state mandated price enforced  
12 for the buyer and seller. However, transactions  
13 occurring outside of Vermont cannot be priced.  
14 Unfortunately, this represents most of the Class I milk  
15 which is eventually purchased by retail outlets in  
16 Vermont.

17 With respect to Section 5.1 of the proposed  
18 Order, we have concerns with the proposed distribution  
19 of the Vermont Class I pool proceeds through out of  
20 state distributors or out of state handlers of fluid  
21 milk products distributed in Vermont in two respects.  
22 First, to the extent of the distribution of the pool  
23 premium proceeds are through the out of state plant, the  
24 producers may not benefit at all. In other words, the  
25 out of state plant might simply set its producer pay

1 prices lower than it would otherwise and while nominally  
2 distributing the Vermont premium to various producers,  
3 the net price may be no different than it would have  
4 been without premium funds. Secondly, giving priority  
5 allocation to the Vermont-sourced milk could be  
6 construed as discrimination against interstate milk  
7 deliveries. We express the concern in the view of the  
8 fact that, at the processing plant, all milk is equal  
9 and actual source of the milk delivered back into  
10 Vermont cannot be identified. Consequently, to  
11 distribute the funds generated by distribution of that  
12 product into Vermont to all Vermont producers first, up  
13 to the volume of Vermont distribution, could be  
14 considered discriminatory to the non-Vermont producers  
15 supplying the out of state plant since their commingled  
16 milk may have served Vermont consumers as well. It  
17 would be our view that the distribution of Vermont pool  
18 proceeds would need to be uniformly distributed among  
19 all sources of milk at the hypothetical out of state  
20 plant.

21 Another element of concern previously touched on  
22 relates to the ability of Vermont to enforce a payment  
23 from an out of state plant to out of state producer. We  
24 believe it is quite problematic for Vermont to regulate  
25 such transactions in another state. As a result, the

1 implementation of Vermont's proposal will likely  
2 cannibalize existing competitively derived over-order  
3 premiums, and, at best, shift income from producers and  
4 other states to producers in Vermont without increasing  
5 the amount of income paid to dairy farmers or the region  
6 generally.

7           Finally, the real world marketplace for milk  
8 purchases and sales in the region must be taken into  
9 account. The Vermont Milk Commission should not be so  
10 zealous as to implement a program that creates economic  
11 incentives for Class I dealers which are selling milk to  
12 retail outlets in Vermont to stop purchasing Vermont  
13 milk or stop purchasing from dairy cooperatives. This  
14 would occur if the price set is so high in comparison  
15 with the out of state price that an in-state handler  
16 could profitably incur the costs of acquiring milk or  
17 milk products out of state and transporting the milk or  
18 milk products to Vermont for sale. To avoid these  
19 possibilities, the price of the regulated transactions  
20 within Vermont must take into account the market prices  
21 outside of Vermont. If the in-state prices do not take  
22 into account the level of prices out of state,  
23 incentives can be created for transactions to be  
24 diverted out of state which would otherwise occur within  
25 Vermont. If this occurs, Vermont producers and/or

1 dairies can lose sales and business by virtue of  
2 regulations which do not appropriately account for  
3 market forces outside the state.

4           The Cooperatives encourage Vermont to establish  
5 a regulation that enables it to price milk with the  
6 limits of its authority. In doing so, it is critically  
7 important that the regulation which is developed can  
8 sustain legally scrutiny. When the appropriate  
9 provisions and administration, The Cooperatives believe  
10 that Vermont could be successful in implementing a  
11 program that carries a premium at a level that would not  
12 result in dislocation of Vermont milk supplies and may  
13 modestly increase income to dairy farmers. For  
14 instance, a state over-order Class I premium for \$.50  
15 per hundredweight for purchases in Vermont from Vermont  
16 producers would generate perhaps several cents per  
17 hundredweight for Vermont farms depending on the volume  
18 of the transactions which end up being regulated. As  
19 cooperatives, we regret that the higher immediate  
20 returns for Vermont state administered price program are  
21 not readily available. However, a premium at this level  
22 may be sustainable in the marketplace and could even  
23 encourage adjoining states to follow suit, which could  
24 increase price levels regionally, returning additional  
25 dollars to Vermont farms. And we would encourage the

1 Milk Commission to consider such a regulation.

2 Happy to answer any questions.

3 CHAIRMAN ALLBEE: Thank you. Questions?

4 SENATOR STARR: Yes. Leon, do you know about  
5 moving the cost of moving milk? I asked a previous  
6 witness what it might cost to move milk.

7 THE WITNESS: Again, if we were looking at  
8 moving assembled milk from one location to another, I'll  
9 give you the example of about 250 miles, given the  
10 recent fuel prices that we saw this summer, specifically  
11 we are talking about \$1.35 to \$1.50 per hundredweight,  
12 somewhere in that range.

13 CHAIRMAN ALLBEE: For 250 miles.

14 THE WITNESS: 250 miles. Again, that's  
15 assembled milk. Meaning that the tanker is already full  
16 at that point, then moving it from that point forward.  
17 It doesn't talk about assembling the milk from the  
18 farms. That's an additional cost over and above that.

19 SENATOR STARR: And what might that be?

20 THE WITNESS: Well, that will range, again,  
21 depending on how every organization looks at that  
22 specifically. But it could be in the range of \$.40 to  
23 \$.60 per hundredweight depending on the density of your  
24 farms and size of your farms. Depends on how you might  
25 calculate that.

1           SENATOR STARR: And so it could, if you had to  
2 assemble the milk and then transport it 250 miles, it  
3 could cost you \$2 a hundredweight.

4           THE WITNESS: Yes. Depending, again, what's  
5 happening with fuel prices and again the size and  
6 density of your farm locations.

7           SENATOR STARR: And 250 miles from Barre,  
8 Vermont or Montpelier, how far west does that put you?

9           THE WITNESS: Well, again, I was using more the  
10 location of St. Albans to really beyond the Boston  
11 market is what I was looking at. So in terms of going  
12 west, I mean, again, one of the challenges, again, as  
13 you were discussing early this morning with the Federal  
14 Order system, it does not -- it is not cost effective to  
15 move milk east to west or west to east because then you  
16 don't recover any of those transportation costs within  
17 the Federal Order pool.

18           SENATOR STARR: So the idea of this order  
19 displacing Vermont milk with milk from the west, it  
20 certainly isn't going to come from the north, and it  
21 isn't going to come from the east, and it isn't going to  
22 come from the south, so it's got to come, if it comes at  
23 all, is from the west. It is not practical.

24           THE WITNESS: Well, there is, again, definitely  
25 milk that is currently supplying the New England market

1 that is outside of New England; and obviously New York  
2 is one of those key elements that in terms of moving  
3 milk into those New England facilities.

4 SENATOR STARR: And do you know if there's a new  
5 plant being constructed in New York state that might  
6 require some of this milk that may be moving east to our  
7 area to be relocated to that plant in upper state New  
8 York?

9 THE WITNESS: I'm not sure of the plant that  
10 you're discussing in mind.

11 CHAIRMAN ALLBEE: Upstate New York.

12 THE WITNESS: Great Lakes, okay. I am aware of  
13 that. Again, there's growth with some other facilities  
14 as well that might certainly affect direction of milk.  
15 And obviously in our situation with the loss of the  
16 Saputo Hinesburg facility also has created additional  
17 milk available for plants in our region.

18 SENATOR STARR: Thank you.

19 MR. HOWRIGAN: I have a couple, Mr. Berthiaume.  
20 Over the course of different hearings and testimony it  
21 has been referred to by some of the losses as voluntary  
22 premium. Did you ever experience any voluntary premium?

23 THE WITNESS: Again, I would suggest that those  
24 premiums are negotiated between the customer and the  
25 cooperative and more so not necessarily voluntary in

1 nature but, again, we do come to agreement relative to  
2 those additional dollars over and above the minimum  
3 uniform price.

4 MR. HOWRIGAN: Is that agreement to guarantee a  
5 supply of milk, for example?

6 THE WITNESS: It does not necessarily guarantee,  
7 again, the supply of milk produced in a particular  
8 region. It is to provide the milk that they have  
9 requested for their facilities.

10 MR. HOWRIGAN: Guarantees them a supply.

11 THE WITNESS: That guarantees them a supply,  
12 that's correct.

13 MR. HOWRIGAN: Is that correct? Guarantee, even  
14 though there might be short supply of milk, is that a  
15 guaranteed milk production?

16 THE WITNESS: Well, with regard to as we are  
17 talking about Class I, there has been provision in the  
18 past that there would be priorities established to  
19 provide milk to the Class I fluid outlets over and above  
20 manufacturing. And over the course of history we've  
21 certainly have had situations where the market  
22 administrator has called upon us to provide more milk to  
23 the Class I markets versus the manufacturing.

24 MR. HOWRIGAN: Another question. If the Milk  
25 Commission were to establish, and hopefully we can, a

1 premium here, what guarantee do we have that the  
2 processors doesn't take it off his so-called voluntary  
3 premium?

4 THE WITNESS: Well, again, as you have heard  
5 from other witnesses that have testified, is that, with  
6 any program, we want to ensure that this is new monies  
7 that would be available to Vermont dairy farmers and  
8 that that would not cannibalize existing premiums. And  
9 so that is why it is very important as to what we set  
10 the level of those premiums and how you might regulate  
11 that so that we do not, again, have a negative effect to  
12 what we are currently receiving from these customers  
13 today.

14 MR. HOWRIGAN: Do you then have a suggestion how  
15 we guarantee that?

16 THE WITNESS: Well, again, one of the things  
17 that I'm suggesting to the Commission this morning on  
18 behalf of The Cooperatives is, I think, first and  
19 foremost, the important part is establishing the active  
20 participation of Vermont Milk Commission in a  
21 state-regulated pricing program. Initially to establish  
22 it, to address really Vermont milk that's produced,  
23 processed and sold within the state. The benefit of  
24 that is really to try to get all of our neighboring  
25 states to really get involved with the state pricing

1 program, and for us as cooperatives within the Greater  
2 Northeast Milk Marketing Agency then really to build on  
3 that in trying to establish a higher price that would  
4 benefit all dairy farmers within the region.

5 MR. HOWRIGAN: It was discussed, of course, New  
6 York is not part of New England; now is part of the  
7 Federal Order covering this area.

8 THE WITNESS: That is correct. One of the  
9 things when you look at Federal Order 1, we have two of  
10 the largest dairy states within the Federal Order 1,  
11 being both New York and Pennsylvania, that certainly  
12 have an impact on the movement of milk and how the  
13 various plants throughout this region are served.

14 MR. HOWRIGAN: Thank you.

15 CHAIRMAN ALLBEE: Any questions? I got a couple  
16 questions just to clarify your remarks.

17 You indicated that it is the view, I guess, of  
18 all the organizations you listed.

19 THE WITNESS: That's correct.

20 CHAIRMAN ALLBEE: That the Vermont doesn't have  
21 the authority to regulate milk or milk products  
22 purchased or sold within the state, whether this be  
23 brought milk from the farm to processor or packaged  
24 products from the processor.

25 THE WITNESS: What I'm saying, that you do have

1 the authority to regulate what is produced, processed  
2 and sold within the state, yes.

3 CHAIRMAN ALLBEE: But not outside the state.

4 THE WITNESS: But not outside the state, that's  
5 correct.

6 CHAIRMAN ALLBEE: The other thing when you talk  
7 about Pennsylvania experience, could you elaborate?

8 THE WITNESS: Well, again, when you look at the  
9 Pennsylvania Milk Marketing Board, they are currently  
10 pricing milk that's produced, processed and sold within  
11 the state. We are actually trying to build on that and  
12 trying to get them to deal with the issue of milk that  
13 might be moved from one state that has a regulated  
14 pricing system to another state so that those premiums  
15 would carry through to another state that has an  
16 established pricing order. The PMMB has not yet made a  
17 decision relative to that, and we are waiting for their  
18 decision and their direction on that.

19 CHAIRMAN ALLBEE: You expect that any day.

20 THE WITNESS: Again, I can't answer that.

21 CHAIRMAN ALLBEE: No. Whatever "any day" means.  
22 And finally, you say on your last paragraph, the state  
23 in an over-order Class I premium of \$.50 per  
24 hundredweight for purchases in Vermont from Vermont  
25 producers would generate perhaps several cents per

1 hundredweight for Vermont farms depending on the volume  
2 of transactions which would end up being regulated. Is  
3 this a farm gate assessment?

4 THE WITNESS: No. Again, as you might establish  
5 it, again not knowing the specific volumes of the plants  
6 here and also the volume that's actually sold within the  
7 state, it was really hard to calculate with any  
8 certainty what that return might be. But initially,  
9 again, the whole thing was really to get the mechanism  
10 established.

11 CHAIRMAN ALLBEE: So it would take place on  
12 processors within Vermont?

13 THE WITNESS: That's correct.

14 CHAIRMAN ALLBEE: Which there aren't many of.

15 THE WITNESS: Right, that's correct. Again, the  
16 mechanism is what's critical as we try to look beyond  
17 just Vermont and really look at something that would,  
18 again, potentially build throughout the region  
19 recognizing there would never be as uniform as what the  
20 Northeast Interstate Dairy Compact has provided us in  
21 its past.

22 CHAIRMAN ALLBEE: I don't know if you were here  
23 for Mr. Krupke.

24 THE WITNESS: For part of his testimony.

25 CHAIRMAN ALLBEE: He indicated in his testimony

1 that interfering with the Federal Milk Marketing Order  
2 system will cause harm to the state's dairy industry.  
3 As an alternative to the current proposal we encourage  
4 you to convene a study group in Vermont to discuss  
5 producers and milk processor distributors in the  
6 Northeast Order how to best resolve issues within the  
7 Federal Order to benefit the industry. What are the  
8 issues, do you know?

9 THE WITNESS: Well, I mean, certainly there are  
10 issues in that, number one, when you look at the Federal  
11 Order system and USDA, there really is not established a  
12 policy that really addresses regional milk production,  
13 number one. And number two, is that the system doesn't  
14 really adequately address farmers' cost of production  
15 is really the other element that I think is a concern.  
16 And then third issue is that there are some issues  
17 relative to the manner in which various pricing  
18 calculations are performed in terms of establishing the  
19 component prices that, again, creates some issues in  
20 terms of the ability to get more dollars from the  
21 marketplace.

22 CHAIRMAN ALLBEE: I don't know if you were here  
23 when we were asked to give a question from Mike Seaver.  
24 It was on cost of production. As you know, when we had  
25 Mr. Rasmussen here from the Federal Order last year, we

1 asked him how could they calculate the cost of  
2 production. We finally got him, I think, to answer that  
3 after bearing down pretty heavily. And he said  
4 basically it was a market clearing price. But Mike  
5 Seaver's question was: Is it true that the Federal  
6 Order directive to establish a cost of production was  
7 set to provide fluid milk to consumers since there is  
8 only a 40 to 50 percent, I think around 44 or 45  
9 percent, Class I utilization in the Northeast, no risk  
10 of running out of milk for fluid use and therefore no  
11 need to establish cost of production?

12 THE WITNESS: Again, obviously, I would look at  
13 the larger picture other than just Class I situation and  
14 recognizing that ultimately, you know, one of the  
15 reasons that the pricing formula was established was to  
16 ensure that we would have sufficient milk volumes to  
17 meet, again, the needs of consumers. But at the same  
18 time those needs go beyond just fluid products today.  
19 Obviously in this particular order we have somewhere in  
20 the range of 55 percent of our milk that's utilized for  
21 manufacturing purposes, and I think that's also in the  
22 best interest of consumers is also to have those  
23 particular products that are produced here locally for  
24 this region. So I would look at that and say that it is  
25 important that we understand our dairy industry within

1 the Northeast. We still need to take the issue of the  
2 cost of production because it does affect really the  
3 viability of our dairy farms, our dairy industry and our  
4 ability to maintain viable dairy industry throughout  
5 this region.

6 CHAIRMAN ALLBEE: You list a number of  
7 organizations, Green Mountain Federation and that's DFA,  
8 Agri-Mark, St. Albans, DMS.

9 THE WITNESS: Dairylea.

10 CHAIRMAN ALLBEE: Greater Northeast Milk  
11 Marketing Agency.

12 THE WITNESS: Those have the initial four  
13 cooperatives that you just mentioned with three  
14 additional cooperatives which would include  
15 Maryland-Virginia, Land O' Lakes and Upstate Niagara.

16 CHAIRMAN ALLBEE: And there was one attempt at  
17 some stage to create some sort of over-order premium.

18 THE WITNESS: Yeah. The initial basis for the  
19 Greater Northeast Milk Marketing Agency, one was for the  
20 group to come together, especially at a time when there  
21 was increasing demand in the marketplace for RBST-free  
22 milk, and one was to really establish the pricing  
23 mechanism around milk that would be qualified as RBST  
24 free. That was the initial one. I think that has  
25 continued to be an issue as we continue to see more of a

1 demand now not only from Class I perspective but also  
2 from a manufacturing perspective and how do we maintain  
3 premiums going forward. And couple other areas that we  
4 are looking at is how do we address balancing when we  
5 look at the fact that it is the dairy farmers that  
6 really have invested into the balancing facilities so  
7 that we can continue to serve the needs of all of our  
8 customers, whether they be for fluid purposes or for  
9 manufacturing. We are also looking at is there a better  
10 mechanism as cooperatives within the whole region that  
11 we should look at to pricing milk. So that's another  
12 element.

13           The other things that we do look at as a group  
14 is what's transpiring within each of the states and  
15 ensure that we are working collectively and  
16 collaboratively with the states relative to pricing, and  
17 that's certainly an element as well as we are very much  
18 engaged in what's transpiring with federal orders. One  
19 of the elements that, again, this group is looking at is  
20 is this a time to really look at Class I differentials  
21 within the region as one element to address some of the  
22 things that we have been experiencing. One, higher  
23 transportation costs and fuel surcharges have been a  
24 real challenge within our region; and that's an area  
25 that we are focusing in on.

1 CHAIRMAN ALLBEE: What's the time frame?

2 THE WITNESS: Well, right now there has been a  
3 request for some additional study and information from  
4 our market administrator to really kind of look at some  
5 of those. And we should be getting some of that  
6 information within the next couple weeks to analyze.  
7 And as has been suggested, is that at that point we can  
8 always petition the USDA to make changes within the  
9 Federal Order system. One of the challenges we have  
10 with USDA is the timing in which it takes to have a  
11 decision. In the Farm Bill it does address a specific  
12 time line, but within that time line it is still fairly  
13 lengthy. To give you an example, we have petitioned  
14 USDA in December of '06 and still have not received a  
15 decision relative to that petition. And that really  
16 trying to deal with at that time the increasing energy  
17 cost from the farm perspective. And so again, it is a  
18 process that certainly needs improvement.

19 CHAIRMAN ALLBEE: We had representative from the  
20 Grocer's Association, Bruce MacDonald, testify this  
21 morning and indicated that they probably could support a  
22 regional approach but they had problems with a state  
23 approach. Do you have any comments with that?

24 THE WITNESS: Well, again, I can understand  
25 certainly the challenge when you look at just Vermonters

1 alone; but I do think we need to start the mechanism and  
2 put that in play because we do have other states within  
3 the Northeast. Again, we've talked about Pennsylvania  
4 and we have referred to Maine in the past. And then  
5 ultimately with the hopes that, again, as we continue as  
6 Vermont to take a leadership role that we can encourage  
7 some of our neighboring states also to again look and  
8 complement what we are doing here. Really ultimately  
9 bring the full level of premiums higher to dairy farmers  
10 in that process.

11 CHAIRMAN ALLBEE: Do you have any hand on what  
12 you figure the cost of production is on farms in your  
13 membership?

14 THE WITNESS: Well, I can only give you, again,  
15 just general comments of what I'm hearing versus, again,  
16 a specific calculation because I do not have a specific  
17 calculation. As you know, it ranges from farm to farm.  
18 But certainly the days of \$12 milk is certainly gone  
19 beyond us; and I would say that in the past this year we  
20 were looking at the \$18 per hundredweight range as is  
21 more often what I heard from our own dairy farmer  
22 members.

23 CHAIRMAN ALLBEE: Are there any programs out  
24 there that you are aware of where we call risk  
25 management programs?

1           THE WITNESS: Again, relative to risk  
2 management, as a cooperative and with our association  
3 with a couple of the other cooperatives we can offer  
4 risk management programs to dairy farmer; whether or not  
5 they want to, again, forward contract a certain portion  
6 of their volume of milk, again depends on, all functions  
7 really, what's happening with the markets at any given  
8 time. It is certainly one program. Also now there's a  
9 new program that I think people are just beginning to  
10 get a handle on in trying to come up with a program to  
11 really lock in your gross margin as potentially another  
12 program.

13           CHAIRMAN ALLBEE: That's the Farm Bill.

14           THE WITNESS: Right. So there are a couple of  
15 different programs that are out there.

16           REP. BRAY: Just looking back at what the  
17 predecessor of the Milk Commission, the Milk Control  
18 Board, were you with the St. Albans Co-op while the Milk  
19 Control Board was in operation?

20           THE WITNESS: I'm not sure that I was.

21           CHAIRMAN ALLBEE: He's too young.

22           THE WITNESS: I think as far as I knew, it's  
23 always been referred to as Vermont Milk Commission.

24           MR. SMITH: We're getting old, but we're too  
25 young for that.

1           REP. BRAY: I'm not implying anything. The  
2 other -- we talked about farmers being price takers in  
3 the marketplace. Wouldn't you say that's in essence  
4 that the co-ops themselves are price takers?

5           THE WITNESS: First of all, in many cases there  
6 are limitations that we as cooperatives can ask our  
7 customers to pay over and above the announcement minimum  
8 price. One of the things as cooperatives we always have  
9 the challenge that as processors, especially on the  
10 fluid side, they have that opportunity to have a direct  
11 relationship with dairy farmers. They do not  
12 necessarily need to have their relationship through a  
13 cooperative. And so that really limits ourselves to  
14 some extent in terms of, again, making sure that we  
15 maintain somewhat a competitive premium program so that  
16 the milk is not significantly more costly than if they  
17 could go out and procure that milk directly with dairy  
18 farmers. We do have some limitations.

19           REP. BRAY: If the farmer were a member of the  
20 co-op and left the co-op, are they allowed to leave the  
21 co-op in order to sell independently directly?

22           THE WITNESS: Yes. I mean, majority of the  
23 cooperatives have milk marketing agreements that are on  
24 an annual basis. So they do have a time of the year  
25 where they could make another business decision, say

1 they prefer to have a relationship potentially with a  
2 processor.

3 CHAIRMAN ALLBEE: They have to roll out their  
4 equity over a period of time, right?

5 THE WITNESS: Then again, there are some  
6 implications depending on what the cooperative -- again,  
7 if you want to talk about equity and other things.  
8 Again, that is something they have that annual decision  
9 to make as to whether they want to have a different  
10 relationship with another cooperative or whether it is  
11 independent processor.

12 REP. BRAY: Thank you.

13 CHAIRMAN ALLBEE: Other questions?

14 MR. HOWRIGAN: Just one. You talk a bit about  
15 the transportation. And just so I understand, of  
16 course, that farmers deliver the milk to the processors.  
17 Now with the exorbitant surcharges that are in addition  
18 to the ordinary cost, do the processors voluntarily or  
19 give any recourse any part of that surcharge back to the  
20 cost of the milk?

21 THE WITNESS: I say there are different  
22 circumstances when you look across our customer base and  
23 you look at there are some customers that have accepted  
24 a program where they will reimburse at least some  
25 portion of the additional fuel surcharge. Others,

1 because of the total dollars that we've asked them to  
2 pay over and above the announced prices, have suggested  
3 that they are still paying more in total. And so we  
4 have not necessarily received any additional dollars to  
5 compensate for the additional fuel surcharge. And then  
6 there are situations when we deal with our plan  
7 customers that made those pricing FOBR facilities so  
8 that they do cover the full cost of the transportation  
9 and surcharge.

10 MR. HOWRIGAN: Thank you.

11 MR. SMITH: Leon, couple questions. Wondering  
12 if we can refer to Ray's disposition and receipts  
13 example to try to flesh out your concerns. If I  
14 understand to begin with, your position is that the  
15 state through the Commission has the authority to  
16 regulate the sales by what Ray's called plant A and  
17 plant B for its route disposition for its Vermont sales  
18 and its receipts for those sales from Vermont producers.  
19 Is that --

20 THE WITNESS: That's correct?

21 MR. SMITH: Is there some concern that Booth  
22 Brothers, I think we can put some names to some plants  
23 since we are not talking plant volume. So we got the  
24 Booth Brothers plant that's the big plant and we got a  
25 couple one or two smaller plants in Vermont. Is there

1 some concern that Booth Brothers, from your perspective,  
2 would, in selling its milk to a supermarket, truck that  
3 milk out of state and then somehow adjust transaction  
4 out of state to its supermarket customer and then bring  
5 the milk back? Does your concern extend that far or?

6 THE WITNESS: No. But like anything else, I  
7 would certainly, again, I think one of the things that  
8 we as a state need to be committed to is insuring that  
9 we provide the proper environment for our dairy  
10 processors to want to be in this state. So the last  
11 thing that I would want them to do is to ship more of  
12 their production to some other facilities outside of the  
13 state. So that would be one of the concerns that I  
14 would have.

15 MR. SMITH: So your concern might be that Hood,  
16 owning Booth Brothers, could, from your perspective,  
17 move those sales to one of their out of state plants.  
18 At that point the transaction between the supermarket  
19 customer and Hood is out of state beyond the reach. I'm  
20 taking as assumption that your legal conclusion about  
21 the state not being able to regulate that out of state  
22 sales is accurate. We'll take that assumption. Whether  
23 it is accurate or not is another question, but just  
24 assuming that that's accurate.

25 THE WITNESS: Yeah. I think the other issue is

1 really into the partially regulated handlers. Again, I  
2 think Ray in his testimony --

3 MR. SMITH: Sorry. Just from the in-state  
4 plants, the concern that you're raising is Booth  
5 Brothers would take the milk out, that plant would go  
6 out of state but they would divert the entire supply to  
7 out of state plant. That's a possibility. Okay. So  
8 now you're saying that --

9 THE WITNESS: Okay. I understood. Then, again,  
10 you know, I support around plant D with the premium, you  
11 know, again, distribution being over 10 million pounds  
12 versus just one, the area we would question when you  
13 look at the other plants that have both Vermont and  
14 non-Vermont milk, the fact that there would be no  
15 distribution on any of the non-Vermont milk would be  
16 with the area that would cause concern. Because again,  
17 we can't specifically identify that it was strictly just  
18 Vermont milk that was used for that container.

19 MR. SMITH: Okay. So you got an issue of, as  
20 you say, giving priority to the Vermont supply to that  
21 plant. That's one issue for the out of state plants,  
22 but the corollary issue to your concern at the in-state  
23 plants is that -- and we are talking basically Hood and  
24 Dean plants -- out of state are essentially the supply  
25 to -- you're nodding your head yes.

1 THE WITNESS: Yes.

2 MR. SMITH: So we've got some variety of two  
3 companies in that plant group, and your concern is that  
4 Vermont doesn't have the capability to regulate the  
5 sales by an out of state plant, say in New York or  
6 Massachusetts, to an in-state supermarket chain. So  
7 that that regulation, that volume of milk, even though  
8 it is included within our pool, from your perspective  
9 needs to be excluded because it is beyond the reach of  
10 the regulation.

11 THE WITNESS: That's correct.

12 MR. SMITH: So that's in essence the pool would  
13 be cut by a substantial amount. From that perspective  
14 there would be very little of it left.

15 Now on the other side on the payment side. If I  
16 understand what you're saying at the top of page 2, if  
17 Vermont is trying to make payments back to the  
18 producers, you're saying that the transaction between  
19 the plant and the farmer is itself out of state and the  
20 state would have no way to enforce the payment. So I  
21 don't know if you've had a chance, and I'm not trying to  
22 mouse trap you here. We've got ample opportunity for  
23 you to take a look at this to get back to us. But to  
24 put the issue on the record for your consideration, I've  
25 given you a copy of the Proposed Order and I refer you

1 to page 33 of the Proposed Order and the definition in  
2 the regulation of a handler. Okay? And if you look  
3 down to C, 1.9(c), I'll just read it and you can take a  
4 minute to look at it. "Any cooperative association,"  
5 this is the definition of a handler -- "A, is any person  
6 who operates the regulated plant or an exempt plant; B,  
7 receives packaged milk." There is some complexity in  
8 there that's not relevant. So A is the plant; C is any  
9 cooperative association with respect to milk that it  
10 receives for its account from the farm of a producer and  
11 delivers to a regulated or exempt plant. So, the out of  
12 state plant, by definition, is a regulated plant. So by  
13 terms of this definition, Leon, the transaction would be  
14 from the farmer to the cooperative, not the farmer to  
15 the plant. So from that perspective, the transaction  
16 would occur on the Vermont farm for the Vermont milk.  
17 So if that's the case, and again I'm not asking you off  
18 the cuff here, but if you're comfortable responding to  
19 that, that's fine; or if you want to come back to us  
20 after you had thought about it, whether that alters your  
21 assessment, that's my question.

22 THE WITNESS: Only thing that I guess I would  
23 say at this point in time, if I recall at the previous  
24 hearing and the testimony that was provided at that time  
25 we had concerns with this area of the regulation and the

1 fact that this is an area where we have to negotiate or  
2 have to accept the liability and responsibility to the  
3 Commission relative to this specific. And then it  
4 focuses the responsibility for us to collect that from  
5 the Class I processor.

6 CHAIRMAN ALLBEE: No. The Commission would  
7 collect the premium from the processor and disperse the  
8 payment to the cooperative as the handler of the milk  
9 for the purchases of the milk from the producer as the  
10 handler.

11 THE WITNESS: Okay.

12 MR. SMITH: I don't mean to put you on the spot.  
13 We've got opportunity for filing responsive comments, so  
14 if you want to do that, does that make sense?

15 THE WITNESS: Yes. Sure.

16 MR. SMITH: Just, you close by, and I'll point  
17 you back to our plants A and B. I don't quite get if  
18 your concern is legally that the plant, that the  
19 in-state plant, Hood/Booth Brothers, could in this  
20 dynamic take that milk sale out and put it down in  
21 Boston for the in-state process and supplied and  
22 consumed in Vermont, what would keep the Hood from just  
23 diverting that milk out of state beyond the reach of the  
24 state in that instance as well?

25 THE WITNESS: Certainly would. It is possible.

1 MR. SMITH: So the affirmity that you described  
2 applies to both. So there's very little left from that  
3 concern other than the in-state, only in-state  
4 cooperatives.

5 THE WITNESS: Right.

6 MR. SMITH: And with regard to the purchases --  
7 I'm sorry to jump around on you. I'm going back to the  
8 out of state plants. I just wanted to clarify something  
9 from a factual standpoint. We've got essentially two  
10 milk companies, Hood and Dean Foods, that provide the  
11 route disposition in Vermont through some plants. And  
12 Ray pointed to some combination of independents and the  
13 cooperatives that are supplying those two milk  
14 companies. Can you characterize the number of  
15 cooperatives that are involved in supplying those  
16 plants? How many cooperatives are supplying those?  
17 Mr. Krupke referred an out of state milk plant that may  
18 or may not be a participant in the market. So if you  
19 could comment on just whom is involved in those market  
20 transactions with those out of state plants that would  
21 be subject to this regulation and its impact.

22 THE WITNESS: Again, in addition to the  
23 independent producers that potentially supply these  
24 facilities, the majority of the cooperatives would be  
25 Agri-Mark, St. Albans, DFA, and Dairylea would be the

1 key cooperatives that would be, again, supplying the  
2 milk to these facilities.

3 MR. SMITH: And the cooperatives other than  
4 Agri-Mark are operating through a common agency to  
5 market the milk to the plants; is that accurate?

6 THE WITNESS: Yes. I mean, there's three  
7 cooperatives, Dairy Farmers America, Dairy Lea and St.  
8 Albans that work under the umbrella of Dairy Market  
9 Services which is, again, an effort to work  
10 collaboratively in pricing the delivery of milk to our  
11 customers.

12 MR. SMITH: Would DMS would be the handler to  
13 those milk sales to DMS joint companies, and Agri-Mark  
14 operates outside of that to its customers. So we have  
15 two, in essence, cooperative handlers.

16 THE WITNESS: Two key, again, entities that are  
17 providing the greatest amount of volume to these  
18 facilities.

19 MR. SMITH: And is their reach of those -- is  
20 the reach of those two cooperatives beyond New England  
21 into Pennsylvania and the other areas where companies  
22 might choose to finesse the regulation? So wouldn't a  
23 plant that was trying to finesse the regulation in the  
24 manner Mr. Krupke described still run into DMS and/or  
25 Agri-Mark; or at that point are there other sources of

1 milk that Mr. Krupke's example might bring in? That's  
2 my question. Or are we still dealing with the same  
3 marketplace wherever you go?

4 THE WITNESS: As you move into, again, whether  
5 it is into parts of New York and Pennsylvania, then  
6 you're, again, adding the additional cooperatives that  
7 we mentioned under the scenario which, again, would be  
8 the Maryland-Virginia, Upstate Niagara as well as Land  
9 O' Lakes.

10 MR. SMITH: How far out of the source plants for  
11 Vermont do you have to move until you run into those  
12 additional cooperatives besides DMS and Agri-mark?

13 THE WITNESS: As we move into, again, either  
14 southwestern part of New York and Pennsylvania is where  
15 it you would be.

16 MR. SMITH: So would it help us, Mr. Trucker.  
17 How many miles are we talking about right there to refer  
18 you back? 400 miles?

19 SENATOR STARR: Yeah, you're talking 800.

20 THE WITNESS: Depends. Whether you're coming  
21 from the Syracuse direction or whether you're coming  
22 down below, you could be, again, 250 to 500 miles  
23 depending on where we are talking about.

24 MR. SMITH: DMS and Agri-Mark reach to that  
25 point, and then you're into the boundary of the milk

1 shed at that point? Okay. Thanks.

2 CHAIRMAN ALLBEE: Good. Thank you. Obviously  
3 it is open to provide more information. There's lunch  
4 out there for the Commission members.

5 Bob, did you have something to say, too?

6 MR. WELLINGTON: (Agri-Mark) I have some  
7 information I have to share for the --

8 MR. SMITH: Did you want to put it into the  
9 record for Proposed Order hearing or just make it  
10 available to the Commission independent of the hearing?

11 MR. WELLINGTON: Make it available to the  
12 Commission.

13 MR. SMITH: So we can close the hearing.

14 CHAIRMAN ALLBEE: Just a moment. Put some stuff  
15 on the record.

16 MR. SMITH: Documents on the record. We need to  
17 document that, under Section 2(d)(1) the hearing was  
18 noticed in the newspapers of record and by  
19 correspondence under 2(d)(2) to the list of interested  
20 persons that the Commission keeps. And I'll mark those  
21 as the appropriate exhibits for addition in the record.

22 And last, we need to notice that correspondence  
23 was made to the appropriate officials of the other New  
24 England states and New York and Pennsylvania. And  
25 that's been done and I will put that in the record as

1 well.

2 CHAIRMAN ALLBEE: So noted. So we will close  
3 the hearing at this point.

4 MR. SMITH: Yeah, just one comment and it  
5 follows the suggestion I made to Leon, that the  
6 Commission has -- the Commission's procedural rules  
7 allow participants in the hearing to provide proposed  
8 findings and conclusions based on the evidence. So the  
9 transcript of today's hearing, including Ray's example,  
10 will be available by Friday. And if any of the  
11 participants would like to comment further on any of the  
12 evidence, and I would to some extent point to the  
13 examples that Ray's provided and make proposed finding,  
14 further proposed findings and conclusions, that  
15 provision is in the regulation for that purpose to allow  
16 further comment on the evidence that's come in. And  
17 finally, anybody can provide written comment in addition  
18 to that. So there is yet over the next two weeks the  
19 ability to provide further comment on these issues to  
20 complete the record.

21 CHAIRMAN ALLBEE: And so we close the hearing.  
22 (Hearing concluded at 12:42 p.m.)

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CERTIFICATE

I hereby certify that the foregoing is a true and accurate transcript, to the best of my skill and ability, from my stenographic notes of this proceeding.

\_\_\_\_\_

Date

\_\_\_\_\_

Jane Worthen Eaton, RMR, CRR, CMRS  
Registered Professional Reporter and  
Notary Public

My commission expires February 10, 2011